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#### FINANCIAL STATEMENTS

For the year ended 30 June 2016

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## GOVERNANCE

**"THE BOARD IS ACCOUNTABLE TO SHAREHOLDERS FOR THE PERFORMANCE OF THE** COMPANY AND SUCCESS IN MEETING THE OVERALL GOAL OF CREATING LONG TERM VALUE FOR SHAREHOLDERS. THE STRUCTURE OF THIS CORPORATE GOVERNANCE SECTION OF THE ANNUAL REPORT OUTLINES CHRISTCHURCH INTERNATIONAL AIRPORT LIMITED'S POLICIES AND PROCEDURES FOR GOVERNANCE AND HAS BEEN ADOPTED TO MAXIMISE THE TRANSPARENCY OF THE COMPANY'S GOVERNANCE PRACTISES FOR THE BENEFIT OF SHAREHOLDERS AND OTHER STAKEHOLDERS."

#### DIRECTORS' AND MANAGEMENT COMMITMENT

Directors and management are committed to effective governance. As with safety and guality, governance includes a set of systems and processes, supported by people with the appropriate competencies and principles. This provides shareholders and other stakeholders with the assurance that the company delivers on its promises.

Governance by its very nature is on-going; it does not have a finite end. Changing commercial circumstances require regular review and continually evolving systems that implement newly developed techniques and industry best practice.

#### **REGULATORY FRAMEWORK**

The company operates in New Zealand and is governed by a range of legislation and regulation. This includes regulatory control under the Commerce Amendment Act; for the monitoring of Aeronautical Economic performance under the Information Disclosure monitoring regime administered by the Commerce Commission. In addition it is regulated as an Airport under the Civil Aviation Act, Part 139, in terms of operational and safety performance. Christchurch International Airport Limited (CIAL) aims to make sufficient disclosure so that the reader of the Annual Report will be able to assess the effectiveness of the company's corporate governance.

#### **BOARD ACCOUNTABILITY**

The Board is ultimately responsible for approving CIAL's strategic direction; oversight of the management of the company and achievement of its business strategy, with the ultimate aim being to increase shareholder value while sustaining and ensuring the obligations of the company are properly met.

The Board is accountable to shareholders for the performance of the company.

In carrying out its principal function, the Board's specific responsibilities include:

- · Working with executive leadership to ensure that the company's strategic goals are clearly established and communicated, and that strategies are in place to achieve them;
- Monitor management performance in strategy implementation;
- Appointing the Chief Executive Officer (CEO), approving his or hers performance and, where necessary, terminating the CEO's employment;
- Approving and monitoring the company's financial statements and other reporting, including reporting to shareholders, and ensuring the company's disclosure obligations are met;
- Adopting appropriate procedures to ensure compliance with all laws, governmental regulations, applicable codes and accounting standards;
- Ensuring that CIAL's internal decision making and compliance policies and procedures are implemented, to ensure that the business of the company is conducted in an open and ethical manner;
- Approving performance criteria for CIAL and monitoring the performance of the CEO and executive leadership against these;
- Deciding necessary actions to protect CIAL's financial position and the ability to meet its debts and other obligations when they fall due, and ensuring that such actions are taken;
- Ensuring that the company adheres to high ethical and corporate behaviour standards;

- Establishing procedures and systems to ensure the occupational health and safety of the company's employees and contractors working for CIAL across the Christchurch airport campus;
- Ensuring that CIAL has appropriate risk management and regulatory compliance policies in place and monitoring the appropriateness and implementation of these policies.

The Board delegates day-to-day operations of the company to management under the control of the CEO. Such day-to-day operations are required to be conducted in accordance with strategies set by the Board.

All directors are required to comply with a formal code of conduct, which is based on the New Zealand Institute of Directors Code of Proper Practice for Directors.

#### **BOARD STRUCTURE**

The composition of the Board reflects an appropriate mix of skills required to discharge the duties and responsibilities of the Board and aligns to the interests of the shareholders as a whole, establishing the company's strategy and ensuring that it is effectively implemented.

The Board consists of six directors; four appointed by majority shareholder, Christchurch City Holdings Ltd (CCHL), and two appointed by the Minister of Finance and the Minister for State Owned Enterprises (on behalf of the New Zealand Government). From 1 July 2014, CCHL has also been appointing an intern director for a period of eighteen months in order to enable prospective directors to gain an insight into good governance practice and to observe the dynamics of sitting on a board.

Directors' appointments are for such period as determined by the relevant shareholder, but shall not exceed three years. Retiring directors may be reappointed by the relevant shareholder by way of notice prior to the Annual General Meeting.

The Board has a broad range of commercial, legal, property, and other relevant experience and expertise required to meet its objectives. Fees for the Board are reviewed annually by the shareholders using independent advice.

The Board has four formally constituted committees; the Risk, Audit and Finance Committee, the Remuneration Committee, the Property and Commercial Committee and the Aeronautical Committee. All committees have Board-approved terms of reference outlining the committee's authority, duties and responsibilities and relationship with the Board. Additional committees may be established on the basis of need. Each committee must include a representative of each shareholder.

#### INDUCTION OF NEW DIRECTORS

On their first appointment, directors undertake an induction programme aimed at deepening their understanding of the company business and the environment and markets in which the company operates. As part of the programme directors receive essential Board and company information and meet key management.

Directors are expected to be familiar with changes and trends in the business and CIAL's environment and markets and trends in the economic, political, social and legal climate generally.

#### **OPERATION OF THE BOARD**

The Board met nine times during the year. In addition a number of Board workshops were also held to consider discrete subject matters. The table on the following page sets out the Board and sub-committee meetings attended by the directors during the course of the year. Directors unable to attend Board or Committee meetings review the relevant papers and provide comments to the Chairman or Committee Chair as appropriate.

The Chairman, CEO, Chief Financial Officer (CFO) and General Manager Legal and Corporate Affairs prepare the agenda for each meeting and board papers are provided to the directors in electronic format prior to the meeting.

At each monthly meeting CIAL's interests register is updated as necessary and the Board considers:

- A report from the CEO focusing on company performance including operating performance, passenger numbers, seat capacity and route development, property development, planning, safety, environmental and financial performance, identification and management of risks and, as appropriate, progress towards the achievement of company goals and business targets;
- Specific business cases for capital expenditure and acquisitions:
- Separate reports from management covering matters requiring a Board decision or for more detailed information; •
- Health and safety reporting and any proposed preventative measures to be applied; •
- Standard items and action items arising from previous meetings

Promoting a company culture and remuneration practice which facilitates the recruitment, professional development and retention of staff;

In addition, based on a predetermined schedule, the Board

- Reviews and approves the company objectives and strategies, business plan and budgets including the annual profit targets and capital investment programmes;
- Approves the annual and half-yearly financial statements, including the Annual Report to shareholders and public announcements;
- Considers and, if appropriate, declares or recommends the payment of dividends; •
- Reviews directors' remuneration following approval from shareholders;
- Reviews the CEO's performance and remuneration;
- Approves remuneration policies and practices for executive leadership on the recommendation of the Remuneration Committee;
- Approves risk assessment policies and controls, including insurance cover and compliance with legal and regulatory requirements, on the recommendation of the Risk, Audit and Finance Committee;
- Reviews the adherence to, and annual public disclosure required by the Information Disclosure regime; •
- Reviews the strategy and proposals for the reset of aeronautical charges;
- Reviews the strategy for CIAL's funding needs and approves banking facilities and debt capital markets issuances; •
- Reviews CIAL's code of conduct and ethical standards;
- Sets the following year's Board work plan.

The Board annually critically evaluates its own performance, its processes and procedures to ensure that they are not unduly complex and that they assist the Board in effectively fulfilling its role and performing its duties. The Board and Committees and each director have the right to seek independent professional advice at CIAL's expense to assist them to carry out their responsibilities. The Board and Committees have the authority to secure the attendance at meetings of advisers with relevant experience and expertise.

Board and Committee Meeting attendance	Original appointment	Current term expires	Board Meetings	Risk, Audit & Finance Committee Meetings	Remuneration Committee Meetings	Property & Commercial Committee Meetings	Aeronautical Committee Meetings
Total number of meetings held Normal / (Special/teleconference)			9 (5)	4	3 (2)	4	4(3)
D. Mackenzie	August 2008	October 2017	8 (5)	4	3 (2)	4	4(2)
C. Drayton	September 2009	October 2018	9 (5)	4	-	4	-
C. Paulsen	October 2010	October 2016	9 (5)	4	-	-	4(3)
J. Murray	June 2011	April 2017	9 (5)	-	-	4	4(3)
A. Lovatt	June 2014	June 2017	7 (4)	-	3 (2)	3	-
L. Palomino de Forbes	May 2015	May 2018	8 (4)	3	3 (2)	-	-

#### COMMUNICATION WITH SHAREHOLDERS

CIAL is committed to keeping its shareholders informed and places a high degree of importance on open communication and transparent reporting.

In achieving this outcome and in accordance with the Local Government Act 2002, CIAL submits a draft Statement of Intent (SoI) in February for the coming financial year to shareholders. The Sol sets out the company's overall objectives, intentions and financial and performance targets. Shareholders make comment on the draft Sol. The Board then considers these comments and delivers a final Sol to shareholders by the end of June.

The Board aims to ensure that shareholders are informed of all major developments affecting the company's state of affairs, while at the same time recognising that commercial sensitivity may preclude certain information from being made public. Within this constraint, information is communicated to the shareholders through guarterly reports and periodic briefings providing financial information and commentary on operational and non-financial performance measures. The company provides half yearly and annual reports to shareholders by the end of February and September respectively.

In addition, CIAL proactively develops positive and productive relationships with stakeholders, to ensure effective communication of the initiatives being undertaken.

#### FTHICAL AND RESPONSIBLE DECISION MAKING

The company requires the highest standards of honesty and integrity from its directors and employees. This as a consequence necessitates responsible and ethical decision making which is supported by the highest standards of corporate behaviour towards our stakeholders.

The Business Plan, incorporating CIAL's values and aspirations is communicated to all staff.

All directors and employees are expected to act honestly in all of their business dealings and to act in the best interests of the company at all times, including;

- company, accounting practises and co-operation with auditors;
- Responsibilities to customers and suppliers of CIAL and other persons using the airport;
- Responsibilities to the community including compliance with statutory and regulatory obligations, use of assets and resources and conflicts of interest

#### **RECOGNISE AND MANAGE RISK**

CIAL has a comprehensive risk management framework to identify and manage all business risks. A risk is defined as any event that may inhibit the company in meeting its objectives. Risk management takes place in the context of CIAL's day-to-day activities and is used to identify:

- probability (measured in terms of likely occurrence) of an event or activity;
- Activities and systems in place to mitigate a risk;
- The residual unmitigated risk.

The Board determines its appetite for risk by considering whether the residual unmitigated risk is acceptable and if necessary plans are put in place for additional controls or systems. The risk management framework is implemented through business processes, such as business planning, investment analysis, project management and operations management. Major initiatives to manage and mitigate business risk will be reflected as activities in the Business Plan.

The Board review CIAL's risk profile periodically, and the Risk, Audit and Finance Committee reviews risk activity on a regular basis.

#### Business Assurance

The role of Business Assurance, outsourced to an external service provider, is to develop a comprehensive continuous audit program, which supports CIAL's risk management process. Business Assurance is used to verify the company's risk profile and to confirm that risk mitigation is operating as documented.

A comprehensive register of action items arising from Business Assurance reviews is maintained; which includes a description of the action item, records target completion dates, and responsibility for completion. Progress of high and medium-rated action items is reviewed by the Executive Leadership Team and ultimately the Risk, Audit and Finance Committee. A register, as part of the risk management framework, will also be maintained of all incidents and noncompliance events, including near misses.

#### Chief Executive Officer and Chief Financial Officer Assurance

The CEO and CFO have provided written assurance to the Risk, Audit and Finance Committee regarding the adequacy of:

- Governance, ethics and compliance assurance;
- Financial policies and systems of internal control.

There were no qualifications to the assurances provided by management for the year ended 30 June 2016.

#### Insurance and Indemnities

CIAL has a comprehensive insurance programme as part of risk mitigation. This programme is reviewed annually to ensure that appropriate cover is in place. The Board has continued its significant consideration of insurance placements as a mitigation of risk in the 2016 financial year to ensure such risk remains adequately protected through both the type and duration of insurance coverage and the level of capacity placed. Deeds of Indemnity have been given to directors in relation to potential liabilities and costs they may incur for acts or omissions in their

• Responsibilities to shareholders including protection of confidential information, rules for making public statements on behalf of the

• The potential consequence (measured in terms of the impact on strategic outcomes, finances, operations and reputation) and

capacity as directors. In addition, Deeds of Indemnity have been provided to the Executive Leadership Team in relation to potential liabilities and costs they may incur for acts or omissions in their capacity as employees of CIAL.

During the year, the directors' and officers' liability insurance was renewed to cover risks arising out of acts, omissions or legal defence of directors and employees in their capacity as such. Insurance is not provided for dishonest, fraudulent, malicious or wilful acts or omissions. The insurance cover is provided by QBE Insurance (International) Ltd. The cost of the cover for the year to 30 June 2016 is \$40,000.

#### Internal Policies and Procedures

Compliance with the many legal, regulatory and industry requirements is a priority for the Board. CIAL takes its obligations seriously in this regard and continually look for ways to improve the standard of compliance. CIAL employees are responsible for ensuring the company carries out its business in a way that gives consideration to all applicable legal requirements, minimises the cost of legal risk and maximises business opportunities. Managers are responsible for making sure their staff understand what compliance means in their particular areas, by ensuring appropriate training and compliance information is available. Compliance with legal and regulatory risk is monitored twice annually and reported to the subsequent quarterly Risk Audit and Finance Committee meeting.

#### INTEGRITY IN FINANCIAL REPORTING

#### Going Concern

The directors have considered whether it is appropriate to prepare the 2016 financial statements on the basis that CIAL is a going concern. As part of its normal business practices, the company prepares annual budgets and longer term financial and business plans. In reviewing this information, the directors are satisfied that the company has adequate resources to continue in business for the foreseeable future. For this reason, the directors continue to adopt the going concern basis in preparing the company's financial statements.

#### System of Internal Controls

CIAL has a comprehensive management system, which covers all aspects of its business. The management system incorporating internal financial and operational controls is designed to meet CIAL's particular needs and aims to:

- Facilitate effective and efficient operations;
- Safeguard the company's assets; •
- Ensure proper accounting records are maintained;
- Ensure that the financial information used within the business and for publication is reliable.

The system is formally documented and includes performance standards, policies, procedures, instructions and guidance.

The company is committed to maintaining management systems that meet the requirements of Occupational Health and Safety and Environmental Management, with these systems embedding continuous improvement processes. During the year the company carried out periodic reviews to ensure the required standards were being met.

If any incidents occur during the year then an event specific audit review is carried out to ensure full understanding of cause and outcomes and that appropriate remedial actions are undertaken.

Reviews of these systems/controls provide management and the Board with reasonable assurance that the company's management systems are thorough, reliable and comply with the relevant recognised standards.

Such systems of internal control can only be designed to manage, rather than eliminate, risk of failure to achieve business objectives and can provide reasonable, but not absolute, assurance against material misstatement and loss.

#### THE BOARD'S RELATIONSHIP WITH MANAGEMENT

#### Position of Chief Executive Officer

The CEO is the primary point of accountability and link between the Board and operational management functions.

All Board authority conferred on management is delegated through the CEO so that the authority and accountability of management is considered to be the authority and accountability of the CEO so far as the Board is concerned.

The Board and CEO agree to meet specific results directed towards the company goals. This will usually take the form of an annual performance programme directed at achieving the company goals.

The Board systematically and rigorously monitors the CEO's performance against the criteria established in the performance objectives and the company goals.

Between Board meetings the Chairman maintains a link between the Board and the CEO. He is kept informed by the CEO on all important matters, and is available to the CEO to provide counsel and advice where appropriate. The Chairman however does not use this link to personally manage the CEO and does not impede the flow of information to the Board necessary for sound governance.

Only decisions of the Board acting as a body are binding on the CEO. Decisions or instructions of individual directors, officers or committees cannot be given to the CEO and are not binding in any event except in those instances where specific authorisation is given by the Board.

The Board instructs the CEO through written policies that prescribe the shareholder benefit to be achieved (company goals) and the organisational circumstances to be avoided, allowing the CEO any reasonable interpretation of those policies. The Board is the final arbiter of "reasonableness" based on a "reasonable person" test.

#### Delegation of Responsibilities

The Board delegates management of the day-to-day affairs and management responsibilities of the company to the CEO and executive leadership to deliver the strategic direction and goals determined by the Board. This delegation includes:

- or arrangement exceeds these parameters, referring the matter to the Board for its consideration and approval;
- the Board, implementing these plans, budgets and strategies;
- manage those risks:
- · Managing CIAL's current financial and other reporting mechanisms to ensure that they are functioning effectively to capture all relevant material information on a timely basis;
- they are appropriate and effective.

#### **BOARD SUB-COMMITTEES**

#### Risk. Audit and Finance Committee

The Risk, Audit & Finance Committee consists of three board members who have appropriate financial experience and understanding of the company's industry. The Board requires that at least one member of the Audit Committee be a "financial expert". In addition, the Board will nominate an appropriately experienced Director as a "health  $\vartheta$  safety" champion.

The role of the Risk, Audit and Finance Committee is to act as an advisor to the Board to assist the Board of Directors to discharge its responsibility to exercise due care, diligence and skill in relation to:

- Risk management and systems of internal control;
- Business policies and practices;
- Protection of the company's assets;
- Compliance with applicable laws and regulations;
- Reporting of financial information and regulatory disclosure requirements;
- Financial management.

The Board authorises and empowers the Risk, Audit and Finance Committee to:

- Review and approve accounting policies and practices as they apply to the company;
- · Review the current risk management framework, and associated procedures for effective identification and management of the company's financial and business risks;
- · Review management's approach to maintaining an effective internal control environment, including implementation of relevant policies and procedures;

• Operating CIAL's business within the parameters set by the Board from time to time and, where a proposed transaction, commitment

• Developing business plans, budgets and company strategies for the Board's consideration and, to the extent that they are approved by

• Identifying and managing business risks, and if those risks could materially affect the company or its business, formulating strategies to

• Implementing CIAL's internal controls, policies and procedures and monitoring these controls, policies and procedures to ensure that

- Review the adequacy of insurance cover at each insurance renewal and recommend to the Board any significant changes to insurance cover:
- Review and approve the annual business assurance plan, and regularly monitor business assurance findings;
- Recommend to the Board the appointment of the external auditor and business assurance advisor and approve their fee;
- Provide advice on and review the company's Annual Report and Financial Statements prior to consideration and approval by the Board;
- Provide advice on and review the company's regulatory Annual Information Disclosure prior to consideration and approval by the Board;
- Review, on an on-going basis, the company's capital structure and optimal funding portfolio;
- Establish procedures and systems to ensure the occupational health and safety of the company's employees and contractors working • for CIAL across the Christchurch Airport campus;
- Seek any outside external advice it may require.

In order to fulfil this role the Committee meets independently with both the business assurance and external auditors to provide a forum for open discussion regarding management's integrity and performance. The external auditors are only permitted to engage on assurance work.

The members of the Risk, Audit and Finance Committee as at 30 June 2016 were Catherine Drayton (Chairman), Chris Paulsen and Laura Palomino Forbes. The Chairman, David Mackenzie, is a member ex officio, and also attended meetings of the committee.

Particular areas of focus for the Committee during 2016 were:

- Review the annual and half-yearly financial statements, to ensure adherence to accounting standards;
- Review the robustness and integrity of the adherence to, and public disclosure of, the Information Disclosure regime as regulated by the Commerce Commission, covering both annual and pricing reset disclosures;
- The integrity and effectiveness of the Business Assurance programme and internal control processes;
- Risk management and the progressive development of enterprise wide risk management;
- On-going review of CIAL capital structure and optimal funding portfolio in the future;
- Continue to assist with the development of our leadership, culture and capability in our safety eco-system, involving critical risk assessment and risk management via best practice policies and mitigation procedures;
- Valuation of assets and consideration of the commercial valuation of the business;
- Renewal of insurance policies, including assessment of alternate risk financing options to reduce the increasing exposure, and cost, to the insurance market:
- Review overall tax risk profile of CIAL with focus on adherence to tax governance policy.

#### Remuneration Committee

The Remuneration Committee's role is to assist the Board in overseeing the management of CIAL's human resources activities. The responsibilities of the Committee are:

- To review the People Strategy, structure and policies for the company and reviewing remuneration practices to ensure that they are consistent with such policies:
- To oversee CIAL's recruitment, retention and termination policies and procedures for senior leadership, and the succession planning for senior leadership and the CEO;
- To review the performance of the CEO, the engagement agreement and benefit structure for the CEO and Executive Leadership Team, and recommend to the Board senior executive incentive remuneration plans, other employee benefits, and key performance objectives of the CEO and Executive Leadership Team.

The members of the Remuneration Committee as at 30 June 2016 were David Mackenzie (Chairman), Andre Lovatt and Laura Palomino Forbes.

Particular areas of focus for the Committee during 2016 were:

- Remuneration policy for the forthcoming year, taking particular cognisance of the prevailing economic conditions;
- Review of CEO and senior executive performance;
- Review of revised People Strategy; •
- Mandates for individual employment and collective bargaining increases.

#### Property and Commercial Committee

The Property and Commercial Committee's role is to assist the Board in ensuring that the company maximises the level of returns received (and wider economic value to the business as a whole) from investments made in property development, on-going property management and other commercial opportunities.

The responsibilities of the Committee are:

- To regularly review, test and recommend for approval the company's property and commercial development and management issues, strategic focus and priorities, timetabling of investments, and any other matters considered relevant by the Committee;
- To review and recommend for approval the principles and standards with respect to the company's property and commercial investment strategy, in respect of the type of property investment, and rates of return parameters to be achieved;
- Review and recommend to the Board approval of significant property and commercial investment and development proposals;
- Review and recommend to the Board the long term property investment and commercial development path to be pursued.

The members of the Property Committee as at 30 June 2016 were Justin Murray (Chairman), Catherine Drayton and Andre Lovatt. The Chairman, David Mackenzie, is a member ex officio, and also attended meetings of the committee.

Particular areas of focus for the Committee during 2016 were:

- Planning and consenting to enable development of the wider property portfolio;
- Approval of investment cases for specific property development initiatives;
- Review of commercial arrangements with terminal tenants.

#### Aeronautical Committee

The Aeronautical Committee's role is to assist the Board in overseeing aeronautical activity to ensure that CIAL obtains the best level of return the aeronautical segment of the business is reasonably able to produce, while ensuring its aeronautical operations are safe and efficient, and represent best aviation practice.

The responsibilities of the Committee are:

- To review and recommend to the Board strategies in respect of the provision of aeronautical facilities, general aviation and aeronautical business development (including marketing and pricing issues);
- support route development initiatives, and airline incentives or promotions;
- overall objectives of CIAL's business strategy;
- effectiveness and the implementation of CIAL's aeronautical strategies.

The members of the Aeronautical Committee as at 30 June 2016 were Chris Paulsen (Chairman), David Mackenzie and Justin Murray.

Particular areas of focus for the Committee during 2016 were:

- Strategy;
- trans-Tasman and international long haul services into Asia in particular;
- Reviews the strategy and proposals for the next reset of aeronautical charges which will become effective from 1 July 2017;
- To review and confirm the Information Disclosure of CIAL historic aeronautical performance to the Commerce Commission;

strategy (including its priorities) to ensure that it remains appropriate having regard to all relevant matters. Such matters shall include the company's financial position, maintenance of a balanced property portfolio, property market conditions, regulatory planning

• To review specific proposals, and subsequent post project reviews, relating to aeronautical charging, commercial arrangements to

To review the returns and aeronautical market position being achieved by CIAL's aeronautical business to ensure it is in line with the

• To report to the Board annually, or as required, on; the safety, effectiveness and operational bench-marking of CIAL's aeronautical operations; the market position of its aeronautical business; the returns being achieved on individual aeronautical initiatives; and, the

• The continued evolution of CIAL's Aeronautical Strategy to support the growth targets encompassed within CIAL's Real Growth 2025

• Consider and approve new business development initiatives to retain existing market share and grow new services, with a focus on

To review and support the progressive development of "South", the strategy implemented by CIAL for the stimulation and resurgence of growth of the south island tourism sector, in conjunction with regional tourism organisations and other industry stakeholders.

#### REMUNERATION

#### Directors

The total remuneration paid to directors for the year ended 30 June 2016 is:

Name	Remuneration
D Mackenzie	\$87,253
L Palomino de Forbes	\$45,725
C Drayton	\$51,625
C Paulsen	\$49,625
J Murray	\$48,725
A Lovatt	\$46,625
Total Fees	\$329,578

No other remuneration or benefits other than reimbursement of expenses has been paid or given to directors. CIAL has made no loans to any director, nor has the company guaranteed any debts incurred by a director.

#### CIAL Employees

#### Framework for Remuneration

The Remuneration Committee is responsible for reviewing remuneration policy and human resources strategy, structure, policy and practices. It seeks external expert advice on best practice remuneration structures and market trends to ensure that the remuneration strategy for CIAL contributes to effective performance and value creation. To grow and be successful, CIAL must be able to attract, retain and motivate capable individuals.

The key principles determined by the Remuneration Committee that underpin CIAL's remuneration policies are that rewards are marketcompetitive and that remuneration is linked to performance to attract and retain talented individuals.

The overall cost of remuneration is managed and linked to the ability of the company to pay. The Remuneration Committee reviews the CEO's performance evaluation of his direct reports and approves the remuneration and other variations to the terms and conditions of employment of his direct reports.

Remuneration ranges
\$'000
\$100 - \$110
\$110 - \$120
\$120 - \$130
\$130 - \$140
\$140 - \$150
\$150 - \$160
\$160 - \$170
\$170 - \$180
\$180 - \$190
\$190 - \$200
\$200 - \$210
\$220 - \$230
\$230 - \$240
\$240 - \$250
\$250 - \$260
\$310 - \$320
\$320 - \$330
\$330 - \$340
\$340 - \$350
\$360 - \$370
\$460 - \$470
\$560 - \$570

\* This is the amount paid during the current financial year to the CEO.

The CEO's salary for financial year 2016 consisted of base salary of \$550,000, an at risk salary of \$90,000 which the Board approved after the end of the financial year and Kiwisaver contributions of \$16,000 on his base salary (Total remuneration of \$656,000 (2015 : \$576,000)).

Number of current and former employees				
2016	2015			
13	11			
7	6			
4	6			
6	5			
5	2			
2	5			
3	-			
3	4			
1	-			
1	1			
1	1			
1	1			
-	2			
1	-			
2	1			
-	1			
1	-			
1	2			
1	1			
1	-			
-	1*			
1*	-			

#### CORPORATE RESPONSIBILITY AND SUSTAINABILITY

CIAL seeks to operate the business in a sustainable manner. As such, it is committed to run the business in a way that minimizes its environmental and social impact, whilst at the same time maximizing its economic contribution to Canterbury and the South Island as a whole.

The CIAL purpose and values statements guide the behaviour of all CIAL staff and how they conduct CIAL's business. The purpose defines what CIAL does and CIAL's values state how CIAL people choose to interact with each other, customers, suppliers and communities.

The CEO is required to ensure that managers act in a manner that is consistent with corporate policy and direction.

The Board has established governance principles that provide a broad description of the way in which the Board expects the company to be managed for shareholders' benefit.

#### These are:

- CIAL exists to grow shareholder value, with business strategies being customer and market focused;
- Overarching strategy and policy will be decided at corporate level, with the development of strategic relationships being pursued to create a source of competitive advantage;
- Accountability will be clear and measurable, and systems and processes will support strategy;
- The organisational model will enable flexibility for change.

The directors are responsible for ensuring that the financial statements give a true and fair view of the financial position of the company as at 30 June 2016, and the financial performance and cash flows for the year ended on that date.

The directors consider that the financial statements of the company have been prepared using appropriate accounting policies, consistently applied and supported by reasonable judgments and estimates, and that all relevant financial reporting and accounting standards have been followed.

The directors consider that proper accounting records have been kept, which enable, with reasonable accuracy, the determination of the financial position of the company and facilitate compliance of the financial statements with the Financial Reporting Act 1993.

The directors consider they have taken adequate steps to safeguard the assets of the company and to prevent and detect fraud and other irregularities.

The directors have the pleasure in presenting the financial statements, set out on pages 13-44, of the Christchurch International Airport Limited for the year ended 30 June 2016.

The Board of Directors of Christchurch International Airport Limited authorise these financial statements for issue on 5 September 2016.

For and on behalf of the Board

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DIN

David Mackenzie CHAIRMAN Catherine Drayton DIRECTOR

# DIRECTORS' RESPONSIBILITY **STATEMENT**

### STATEMENT OF **FINANCIAL PERFORMANCE**

For the year ended 30 June 2016

For the year ended 30 June 2016

	Note	2016	2015
		\$000	\$000
INCOME			
Operating revenue	1	169,924	161,153
Fair value gain/(loss) on investment properties	13	12,489	18,086
Interest income		244	291
Total income		182,657	179,530
EXPENSES			
Operating costs	2	65,320	63,820
Financing and interest costs	2	20,051	21,227
Depreciation, amortisation and impairment	2	36,446	34,968
Loss on disposal of assets		-	34
Investment property expenditure		3,330	9,276
Total expenses		125,147	129,325
Surplus before tax		57,510	50,205
Total taxation expense	За	14,454	10,931
Net operating surplus after income tax		43,056	39,274
		-	-

	Note	2016	
		\$000	
Surplus after income tax		43,056	3
Other comprehensive income			
Items that will not be reclassified to the statement of financial performance			
Fair value gain on land and buildings	7	24,361	
Deferred tax on revaluation of land and buildings	4	(4,161)	
		20,200	
Realised losses transferred to the statement of financial performance Deferred tax on revaluation of cash flow hedges	7 4	3,961 3,728	
		(9,585)	
Other comprehensive income for year, net of tax		10,615	
		10,015	
Total comprehensive income for year		53,671	:
The income tax relating to each component of other comprehensive incor	me is disclosed in no	te 7.	
		STATEM	ENT

For the year ended 30 June 2016

Balance at 1 July 2014 Transfer of Asset revaluation Dividends paid to shareholders Total comprehensive income for the year

#### Balance at 30 June 2015

Transfer of Asset revaluation Dividends paid to shareholders Total comprehensive income for the year

#### Balance at 30 June 2016

The accompanying notes and policies form part of these financial statements

### STATEMENT OF **COMPREHENSIVE INCOME**

# **LHANGES IN EQUITY**

Note	Share Capital	Reserves	Retained Earnings	Total Equity
	\$000	\$000	\$000	\$000
	57,600	455,292	232,342	745,234
7	-	(3,741)	3,741	-
6	-	-	(9,918)	(9,918)
7	-	(7,824)	39,274	31,450
	57,600	443,727	265,439	766,766
7	-	(62)	62	-
6	-	-	(29,262)	(29,262)
7	-	10,615	43,056	53,671
	57,600	454,280	279,295	791,175

### **STATEMENT OF FINANCIAL POSITION**

As at 30 June 2016

For the year ended 30 June 2016

	Note	2016	2015
		\$000	\$000
EQUITY			
Share capital		57,600	57,600
Reserves	7	454,280	443,727
Retained earnings	7	279,295	265,439
Total equity		791,175	766,766
NON-CURRENT LIABILITIES			
Term borrowings	8	256,026	270,278
Derivative financial instruments	9	22,856	12,664
Deferred taxation	4	105,070	104,339
Trade and other payables	10	1,086	1,187
Total non-current liabilities		385,038	388,468
CURRENT LIABILITIES			
Trade and other payables	10	12,214	24,41
Current portion of borrowings	8	68,000	24,41
Taxation (Receivable)/Payable	8 3c	2,878	7,423
Derivative financial instruments	9	1,339	72
	9	1,339	12
Total current liabilities		84,431	57,561
Total liabilities		469,469	446,029
Total equity and liabilities		1,260,644	1,212,795
NON-CURRENT ASSETS			
Property, plant and equipment	11	929,234	925,165
Investment properties	13	303,692	255.092
Intangible assets	13	3,985	7,989
Trade and other receivables	14	6,546	7,327
Total non-current assets		1,243,457	1,195,573
CURRENT ASSETS		767	0.70
Cash and cash equivalents		763	2,78
Trade and other receivables	14	15,684	13,330
Inventories		740	1,11
		17,187	17,222
Total current assets		17,167	17,222

The accompanying notes and policies form part of these financial statements

CASH FLOWS FROM OPERATING ACTIVITIES Cash was provided from: Receipts from customers Interest received Net goods and services tax received
<b>Cash was applied to:</b> Payments to suppliers and employees Financing and interest costs Net income tax refunded (paid) Subvention payments Net goods and services tax paid
Net cash flows from operating activities
CASH FLOWS FROM INVESTING ACTIVITIES Cash was provided from: Proceeds from sale of property, plant and equipment Proceeds from sale of businesses Proceeds from sale of investment property land
Cash was applied to: Purchase of property, plant and equipment Purchase of investment properties Purchase of intangible assets
Net cash flows from investing activities CASH FLOWS FROM FINANCING ACTIVITIES Cash was provided from: Borrowings
<b>Cash was applied to:</b> Dividends paid Borrowings
Net cash flows from financing activities
Net (decrease) / increase in cash held

Add cash and cash equivalents at beginning of the year

Cash and cash equivalents at the end of the year

The accompanying notes and policies form part of these financial statements

### **STATEMENT OF CASH FLOWS**

2016	2015
\$000	\$000
165,872	151,778
244	291
-	346
166,116	152,415
(77 7 9 1)	(60,704)
	(00,704) (21,503)
	(3,600)
	(2,723)
(598)	
(116,650)	(88,530)
49,466	63,885
3,580	12,900
5,326	-
3,308	-
12,214	12,900
(20.469)	(15,023)
	(41,536)
	(12,000)
	(56,577)
(48,222)	(43,677)
26,000	12,000
(29,262)	(9,918)
-	(21,000)
(29,262)	(30,918)
(3.262)	(18,918)
	1,290
2,781	1,491
763	2,781
	\$000 165,872 244 - 166,116 (77,384) (19,968) (12,200) (6,500) (598) (116,650) (598) (116,650) (598) (116,650) (598) (116,650) (598) (116,650) (598) (12,200) (597) (12,200) (547

## **ACCOUNTING POLICIES**

#### **GENERAL INFORMATION**

Christchurch International Airport Limited (the company) owns and operates Christchurch International Airport. The company is owned 75% by Christchurch City Holdings Limited, a wholly owned subsidiary of Christchurch City Council, and 25% owned by the New Zealand Government.

The company is a limited liability company incorporated and domiciled in New Zealand. The address of its registered office is Level 4 Car Park Building, Christchurch International Airport, Christchurch.

The company operates predominantly in the business of providing airport facilities and services to airline and airport users. All operations are based at Christchurch International Airport.

These financial statements have been approved for issue by the Board of Directors on 5 September 2016.

The Board of Directors has the power to amend the financial statements after issue.

#### SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial statements are set out below. These policies have been consistently applied to all the periods presented, unless otherwise stated.

#### A. BASIS OF PREPARATION

These financial statements have been prepared in accordance with Generally Accepted Accounting Practice in New Zealand. They comply with the New Zealand Equivalents to International Financial Reporting Standards (NZ IFRS), the International Financial Reporting Standards and other applicable Financial Reporting Standards, as appropriate for profit entities.

#### Entity reporting

The financial statements are for Christchurch International Airport Limited and its wholly owned subsidiaries:

CIAL Holdings Number 1 Limited CIAL Holdings Number 2 Limited CIAL Holdings Number 3 Limited CIAL Holdings Number 4 Limited CIAL Holdings Number 5 Limited

As the wholly owned subsidiaries were not trading and held no assets and liabilities during and at the end of the period of review, the financial statements for the group are the same as that of the parent.

The company is designated as a for profit entity for financial reporting purposes.

#### Statutory base

Christchurch International Airport Limited is a company registered under the Companies Act 1993.

The financial statements have been prepared in accordance with the requirements of the Local Government Act 2002, the Financial Reporting Act 1993 and the Companies Act 1993.

#### Functional and presentation currency

These financial statements are presented in New Zealand dollars and all values are rounded to the nearest thousand dollars (\$1,000). The functional currency of the company is New Zealand dollars.

#### Historical cost convention

These financial statements have been prepared under the historical cost convention, as modified by the revaluation of certain assets and liabilities as identified in specific accounting policies.

#### Critical accounting estimates and assumptions

The preparation of financial statements requires the use of certain critical accounting estimates and assumptions. It also requires the

company to exercise its judgement in the process of applying the accounting policies. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are set out below.

#### i. Identification of Property, Plant and Equipment to be reclassified to Investment Property

The company makes a decision on the assets to be included in Investment Properties based on their "interim use" as outlined in accounting policy (m). A key factor of this classification is that the "interim use" of such property is not for aircraft related activities. The classification of property between categories gives rise to different accounting treatments which can impact the Statement of Financial Performance.

#### ii. Determining the fair value of Property, Plant and Equipment and Investment Property

The company uses independent valuers to determine the fair value of certain assets within the business. The valuation process requires the use of assumptions and estimates which are based on market conditions at the time. Any changes in market conditions subsequent to balance date will impact future valuations. A movement in the fair value of an asset is subsequently recorded within the Statement of Financial Performance or Statement of Comprehensive Income, depending on the asset classification.

Impairment assessments are completed annually on various asset classes. An impairment assessment measures the recoverable amount of an asset based on projections and estimates of future cash flows specifically related to the asset. An impairment charge is recognised for any asset with a carrying value in excess of its recoverable amount.

(see accounting policies (I) and (m) and notes to the financial statements 11 and 13)

#### New and amended standards adopted by the company

No new accounting standards or interpretations that became effective for the period had a material impact on the company.

Those NZ IFRS Standards and Interpretations that have been issued or amended and which may have a significant impact on the company, but are not yet effective and have not been adopted by the company for year ended 30 June 2016 are:

• NZ IFRS 15 Revenue from Contracts with Customers will replace NZ IAS 11 Construction Contracts and NZ IAS 18 Revenue on 1 goods or services. Management are still determining the impact the new standard will have on the company.

#### **B. FORFIGN CURRENCY TRANSLATION**

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the Statement of Financial Performance, except when deferred in equity as qualifying cash flow hedges.

#### C. REVENUE RECOGNITION

Revenue comprises the fair value of the sale of goods and services, excluding Goods and Services Tax, rebates and discounts. Revenue is recognised as follows:

#### i. Sales of goods

Sales of goods are recognised when the company has delivered a product to the customer.

#### ii. Sales of services

Sales of services are recognised in the accounting period in which the services are rendered, by reference to completion of the specific transaction assessed on the basis of the actual service provided as a proportion of the total services to be provided.

iii. Interest income

Interest income is recognised on a time proportion basis using the effective interest method.

#### iv. Rental income

Rental income is recognised on a straight line basis in accordance with the substance of the relevant agreements.

#### D. INCOME TAX

Income tax expense in relation to the surplus or deficit for the period comprises current tax and deferred tax.

Current tax is the amount of income tax payable based on the taxable profit for the current year, plus any adjustments to income tax payable in respect of prior years. Current tax is calculated using the rates that have been enacted or substantively enacted by balance date.

January 2018. The core principle of NZ IFRS 15 is that an entity recognises revenue to reflect the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those Deferred tax is the amount of income tax payable or recoverable in future periods in respect of temporary differences and unused tax losses. Temporary differences are differences between the carrying amount of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit.

Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which the deductible temporary differences or tax losses can be utilised.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised, using tax rates that have been enacted or substantively enacted by balance date.

Current tax and deferred tax is charged or credited to the Statement of Financial Performance, except when it relates to items charged or credited directly to other comprehensive income, in which case the tax is dealt with in the Statement of Comprehensive Income.

#### F. GOODS AND SERVICES TAX (GST)

The Statement of Financial Performance and the Statement of Cash Flows have been prepared so that all components are stated exclusive of GST.

All items in the Statement of Financial Position are stated exclusive of GST, with the exception of receivables and payables, which include GST invoiced. Commitments and contingencies are stated exclusive of GST.

#### F IMPAIRMENT

#### Non-financial assets

Non-financial assets are assessed for indicators of impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount.

The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows.

#### Financial assets

Assets are reviewed for impairment at the end of each reporting period and any possible loss is recognised when the carrying amount exceeds its recoverable amount

#### G. CASH AND CASH EQUIVALENTS

Cash and cash equivalents includes cash on hand, deposits held on call with financial institutions, other short term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, and bank overdrafts. Bank overdrafts are shown within the current liabilities on the Statement of Financial Position.

#### H. TRADE RECEIVABLES

Trade receivables are recognised at fair value and subsequently measured at amortised cost, using the effective interest method, less provision for doubtful debts.

Collectability of trade receivables is reviewed on an on-going basis. Debts which are known to be uncollectible are written off. A provision for doubtful receivables is established when there is objective evidence that the company will not be able to collect all amounts due according to the original terms of receivables. The amount of the provision is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the original effective interest rate. The amount of the provision is recognised in Note 14.

#### **LINVENTORIES**

Inventories are stated at the lower of cost and net realisable value. Cost is determined on a weighted average basis, and includes cost of materials. Net realisable value is the estimated selling price in the ordinary course of business. Any write-down is recognised in the Statement of Financial Performance.

#### J DERIVATIVES

Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured to their fair value at balance date. The method of recognising the resulting gain or loss depends on whether the derivative is designated as a hedging instrument, and if so, the nature of the item being hedged. The company designates certain derivatives as either:

#### i. Hedges of the fair value of recognised assets or liabilities or a firm commitment (fair value hedge); or

#### ii. Hedges of highly probable forecast transactions (cash flow hedges).

The company documents, at the inception of the transaction, the relationship between hedging instruments and hedged items, as well as its risk management objective and strategy for undertaking various hedge transactions. The company also documents its assessment, both at hedge inception and on an on-going basis, of whether the derivatives that are used in hedging transactions have been and will continue to be highly effective in offsetting changes in fair values or cash flows of hedged items.

#### iii. Fair value hedge

Changes in the fair value of derivatives that are designated and gualify as fair value hedges are recorded in the Statement of Financial Performance, together with any changes in the fair value of the hedged asset or liability that are attributable to the hedged risk. The company only applies fair value hedge accounting for hedging fixed interest risk on borrowings. The gain or loss relating to the effective portion of interest rate swaps hedging fixed rate borrowings is recognised in the Statement of Financial Performance within "Financing and Interest Costs".

Changes in the fair value of the hedged fixed rate borrowings attributable to interest rate movements are also recognised in the Statement of Financial Performance within "Financing and Interest Costs".

#### iv. Cash flow hedge

The effective portion of changes in the fair value of derivatives that are designated and qualify as cash flow hedges is recognised in other comprehensive income. The gain or loss relating to the ineffective portion is recognised immediately in the Statement of Financial Performance. Amounts accumulated in other comprehensive income are recycled in the Statement of Financial Performance in the periods when the hedged item will affect profit or loss (for instance when the forecast transaction that is hedged takes place). However, when the forecast transaction that is hedged results in the recognition of a non financial asset (for example, asset purchase) or a non financial liability, the gains and losses previously deferred in other comprehensive income are transferred from other comprehensive income and included in the measurement of the initial cost or carrying amount of the asset or liability.

When a hedging instrument expires or is sold or terminated, or when a hedge no longer meets the criteria for hedge accounting, any cumulative gain or loss existing in other comprehensive income at that time remains in other comprehensive income and is recognised when the forecast transaction is ultimately recognised in the Statement of Financial Performance or is capitalised on the recognition of a non-financial asset. When a forecast transaction is no longer expected to occur, the cumulative gain or loss that was reported in other comprehensive income is immediately transferred to the Statement of Financial Performance.

#### v. Derivatives that do not qualify for hedge accounting

Where derivative instruments do not gualify for hedge accounting or for which hedge accounting has not been adopted, changes in the fair value of these derivative instruments will be recognised immediately in the Statement of Financial Performance.

#### K. FAIR VALUE MEASUREMENT

The company measures financial instruments, such as, derivatives, and non-financial assets such as investment properties, at fair value at each balance sheet date. Also, fair values of financial instruments measured at amortised cost are disclosed in Note 22.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible to the company.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest. A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable

• Level 3 – Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognised in the financial statements on a recurring basis, the company determines whether transfers have occurred between Levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period. External valuers are involved for valuation of significant assets, such as properties and investment properties and significant liabilities.

For the purpose of fair value disclosures, the company has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

#### L. PROPERTY, PLANT AND EQUIPMENT

The following assets are shown at fair value, based on periodic valuations (at minimum every five years), by external independent valuers, less subsequent depreciation:

- Land
- Buildings
- Terminal facilities
- Airport sealed surfaces
- Infrastructure assets
- Car park.

The last valuation was performed by Crighton Anderson (car park assets, commercial buildings and land) and Opus International Limited (specialised buildings, sealed surfaces and infrastructure assets) as at 30 June 2016. The terminal assets were reviewed for impairment as at 30 June 2016 by Opus International Limited, with no adjustment for impairment being deemed necessary. The carrying values of property, plant and equipment are assessed annually to ensure they do not differ materially from the assets' fair values. If a material difference exists, then these off cycle asset classes are revalued.

Any accumulated depreciation at the date of revaluation is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset. All other property, plant and equipment is stated at historical cost less accumulated depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the assets.

Costs subsequent to revaluation are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the company and the cost of the item can be measured reliably. Repairs and maintenance is charged to the Statement of Financial Performance during the financial year in which they are incurred.

Increases in the carrying amounts arising on revaluation are credited to reserves in shareholders' equity through the Statement of Comprehensive Income. To the extent that the increase reverses a decrease previously recognised in the Statement of Financial Performance, the increase is first recognised in the Statement of Financial Performance. Decreases that reverse previous increases of the same asset are first charged against revaluation reserves directly in equity to the extent of the remaining reserve attributable to the asset; all other decreases are charged to the Statement of Financial Performance.

#### Depreciation

Land is not depreciated. Depreciation of property, plant and equipment is calculated on a straight line basis so as to expense the cost of the assets over their estimated useful lives. The useful lives are as follows:

•	Terminal	40 years
•	Other buildings	10 to 40 years
•	Sealed surfaces	15 to 120 years (some components non-depreciable)
•	Plant and equipment	3 to 25 years
•	Motor vehicles	5 to 16 years
•	Office and computer equipment	3 to 9 years
•	Car park assets (excluding land)	7 to 30 years
•	Infrastructure	15 to 70 years

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount of the asset. These are included in the Statement of Financial Performance. If disposal is made of an asset that has been revalued, any surplus included in equity is transferred directly to retained earnings when the asset is derecognised.

Work in progress is measured at cost and reviewed for impairment. No depreciation is charged, or revaluation made, prior to work in progress being capitalised to the appropriate asset category.

#### M INVESTMENT PROPERTY

Land is held by the company for long term and strategic purposes and is not held for resale. Investment properties are land and buildings where the building is built to maximise the return on land and buildings as an "interim use", are held for long term rental yield and are not occupied by the company. Investment property also includes property that is being constructed or developed for future use as investment property.

Properties leased to third parties under operating leases are generally classified as investment property unless:

- The occupants provide services that are integral to the operation of the company's business;
- The property is being held for future delivery of services.

Land where there are infrastructure services in place up to its boundary or there is a firm commitment to provide such infrastructure and the further development of that land is signalled within the next 3 years (being the current business planning cycle) is classified as investment property. Buildings that are held for a currently undetermined future use, or that are vacant but held to be leased out under one or more operating leases, are classified as investment properties.

The classification of properties is done at the lowest possible level. Thus, where part of a property is occupied by a party other than the company, consideration is given to whether that portion of the building could be classified as an investment property. Classification as an investment property will be indicated if the section of the building could be separately sold or leased under a finance lease. If the section of the property occupied by a party other than the company is unable to be sold or leased separately from the rest of the building, the building is assessed as a whole and will usually only be classified as investment property if the company occupies an insignificant portion of the total building

Investment property is carried at fair value, based on discounted cash flow projections, as determined annually by external valuers. Gains or losses arising from a change in fair value are recorded in the Statement of Financial Performance.

Crighton Anderson prepared the 2016 and 2015 investment property valuations.

Fair value measurement on property under construction is only applied if the fair value is considered to be reliably measurable.

If it is determined that the fair value of an investment property under construction is not reliably determinable but the company has an expectation that the fair value of the property will be reliably determinable when construction is complete, the investment property under construction will be measured at cost until either its fair value becomes reliably determinable or construction is completed (whichever is earlier).

#### N. FINITE LIFE INTANGIBLE ASSETS

Acquired computer software licences are capitalised on the basis of the costs incurred to acquire and bring to use the specific software. These have a finite useful life and are amortised on a straight line basis over the useful economic life of 2 to 5 years. Computer software licences are carried at cost less accumulated amortisation.

Costs associated with maintaining computer software programmes are recognised as an expense as incurred.

#### O. TRADE AND OTHER PAYABLES

Trade payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method. These amounts represent liabilities for goods and services provided to the company prior to the end of financial year which are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

#### P. BORROWINGS

Borrowings are recognised initially at fair value, net of directly attributable transaction costs incurred. Borrowings (other than those subject to a fair value hedge relationship - see accounting policy j(i)) are subsequently carried at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption value is recognised in the Statement of Financial Performance over the period of the borrowings using the effective interest method.

Borrowings are classified as current liabilities, unless the company has an unconditional right to defer settlement of the liability for at least 12 months after the balance sheet date

Borrowing costs that are directly attributable to the acquisition or construction of an item of property, plant and equipment (qualifying asset) have been capitalised where the construction exceeds \$10 million and is greater than 12 months in duration.

Borrowing costs that are not capitalised are expensed as incurred.

#### Q. SHARE CAPITAL

Ordinary shares are fully paid and classified as equity. All 57,600,000 shares have equal voting rights and share equally as to dividends and surplus on winding up.

#### **R. PROVISIONS**

The company recognises a provision for future expenditure of an uncertain amount or timing when there is a legal or constructive obligation as a result of a past event; it is probable that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated.

Provisions are measured at the present value of the expenditure expected to be required to settle the obligation.

#### S. EMPLOYEE BENEFITS

Liabilities for wages and salaries, including non monetary benefits, annual leave, long service leave and accumulating sick leave and other contractual payments are recognised in other payables in respect of employees' services up to the reporting date and are measured at the amounts expected to be paid when the liabilities are settled.

#### T. DIVIDENDS

Dividend distribution to the company shareholders is recognised as a liability in the company's financial statements in the period in which the dividends are authorised by the directors and notified to the company's shareholders.

#### **U. LEASE INDUCEMENTS**

Lease inducements are incentives provided for the agreement of a new or renewed operating lease with a lessee. Lease inducements are recognised as an integral part of the net consideration agreed for the use of the leased asset and are recognised over the lease term, on a straight line basis unless another systematic basis is representative of the time pattern over which the benefit of the leased asset is diminished.

#### **V. FINANCIAL INSTRUMENTS**

#### **Financial assets**

The company classifies its financial assets in the following categories: financial assets at fair value through profit or loss and loans and receivables. The classification depends on the purpose for which the financial assets were acquired. Management determines the classification of its financial assets at initial recognition.

Financial assets are initially recognised at fair value plus transaction costs for all financial assets not carried at fair value through profit or loss. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the company has transferred substantially all risks and rewards of ownership.

Investments are recognised and derecognised on trade date where purchase or sale of an investment is under a contract whose terms require delivery of the investment within the timeframe established by the market concerned.

#### Financial assets at fair value through profit or loss

This category comprises financial assets held for trading which have been acquired principally for the purpose of selling in the short term. Derivatives also fall within this category unless they are designated as hedges and the hedge is effective for accounting purposes.

#### Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and with no intention of trading. They are included in current assets, except for maturities greater than 12 months after the Balance Sheet date, which are classified as non-current assets.

#### **Financial liabilities**

The company classifies its financial liabilities in the following categories: financial liabilities at fair value through the profit and loss and financial liabilities at amortised cost. The classification depends on the purpose for which the financial liabilities were incurred. Management determines the classification of its financial liabilities at initial recognition.

The company's financial liabilities include trade and other payables, borrowings and derivative financial instruments.

#### Financial liabilities at fair value through profit and loss

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit and loss. Financial liabilities are classified as held for trading if they are acquired for the purpose of selling in the near term. Gains or losses on liabilities held for trading are recognised in the statement of financial performance.

#### Financial liabilities at amortised cost

After initial recognition, financial liabilities are measured at amortised cost using the effective interest rate method. Any amortisation from the effective interest rate method is included in financing and interest costs in the statement of financial performance.

Financial liabilities designated at fair value through profit and loss are designated at the initial date of recognition.

#### W. GOODWILL

All business combinations are accounted for by the acquisition method. Goodwill represents the difference between the cost of the acquisition and the fair value of the net identifiable assets acquired.

Goodwill is stated at cost less any accumulated impairment losses. Goodwill is allocated to cash-generating units and is tested annually for impairment, by comparing the carrying value (including goodwill) with the recoverable value of the cash-generating unit. The recoverable value is determined by assessing the future cash flows directly associated with the asset.

Negative goodwill arising on acquisition is recognised directly in the Statement of Financial Performance.

#### X. CAPITAL MANAGEMENT

The company's capital includes share capital, reserves and retained earnings. The company's policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain future development of the business. The company recognises the need to maintain a balance between the higher returns that might be possible with greater gearing and the advantages and security afforded by a sound capital position.

The company is not subject to any externally imposed capital requirements, other than the covenants required under our borrowing agreements. These covenants cover Guaranteeing Group coverage, Gearing, Interest Cover, Joint Ventures and EBITDA to Senior Debt and are reported to lenders every six months. During the year, there were no breaches of these covenants.

There have been no material changes to the company's management of capital during the period.

# NOTES TO THE **FINANCIAL STATEMENTS**

For the year ended 30 June 2016

No interest was capitalised during the period (2015: NIL).

Depreciation, amortisation and impairment Depreciation (note 11) Amortisation of intangibles (note 12)

#### Total Depreciation, amortisation and impairment

During the year terminal assets were tested for impairment by independent valuers. No impairment has been determined on the company's assets as at 30 June 2016 (2015: NIL).

#### **3. INCOME TAX**

	INCOME TAX
a)	Income tax expense
Ор	perating surplus before income tax
Pri	ma facie taxation at 28%
Plu	us/(less) taxation effect of:
Rev	venue not assessible for tax purposes
Exp	penses not deductible for tax purposes
Inc	come tax attributable to operating surplus
Un	der provision in prior years
Inc	come tax attributable to operations
De	ferred tax adjustment on buildings
Tot	tal taxation expense
b)	Components of tax expense
	irrent tax expense
Adj	justments to current tax of prior years
De	ferred tax expense
De	ferred tax adjustment
Tot	tal tax expense
c)	Taxation (receivable)/payable
	Taxation (receivable)/payable lance at beginning of the year
Bal	
Bal Prio	lance at beginning of the year
Bal Prio	lance at beginning of the year adjustment of the year
Bal Prio Cu	lance at beginning of the year adjustment of the year
Bal Pric Cu (Pa	lance at beginning of the year or year adjustment rrent tax expense
Bal Prio Cu (Pa Inla	lance at beginning of the year or year adjustment irrent tax expense ayments to) / refund from:

#### Taxation (receivable)/payable

Christchurch International Airport Ltd is a member of the Christchurch City Council (CCC) Tax group. The company pays subvention payments to other members of the CCC tax group. The amount paid in 2016 was \$6,500,000 (2015 \$2,723,000). These payments are treated as if they were payments of income tax and are reflected as part of the taxation payable / (receivable) amount.

2016	2015
\$000	\$000
35,295	33,961
1,151	1,007
36,446	34,968

57,510	
07,010	50,205
16,103	14,057
(2,618)	(4,621)
1,324	2,969
14,809	12,405
(917)	-
13,892	12,405
562	(1,474)
14,454	10,931
15,075	11,016
(917)	-
(266)	1,389
562	(1,474)
14,454	10,931
7,423	2,799
40	(69)
	0.770
7,463	2,730
<b>7,463</b> 15,075	<b>2,730</b> 11,016
15,075	11,016
15,075	11,016
15,075 <b>22,538</b>	11,016 <b>13,746</b>
15,075 <b>22,538</b> (12,200)	11,016 <b>13,746</b>
15,075 <b>22,538</b> (12,200) (960) (6,500)	11,016 <b>13,746</b> (3,600) - (2,723)
15,075 <b>22,538</b> (12,200) (960)	11,016 <b>13,746</b> (3,600)

#### **4. DEFERRED TAXATION**

	Opening balance	Charged to income	Adjust. to Income	Charged to Equity	Closing balance
	\$000	\$000	\$000	\$000	\$000
2016					
Property, plant & equipment	94,881	(9,852)	-	4,161	89,190
Intangible assets	285	55	-	-	340
nvestment properties	13,311	10,012	-	-	23,323
Provisions and payments	(498)	13	-	-	(485)
Derivatives	(3,640)	70	-	(3,728)	(7,298)
	104,339	298	-	433	105,070
2015					
Property, plant & equipment	101,872	(6,991)	-	-	94,881
ntangible assets	156	129	-	-	285
nvestment properties	6,231	9,845	(2,765)	-	13,311
Provisions and payments	(107)	(391)	-	-	(498)
Derivatives	(755)	(1,134)	1,291	(3,042)	(3,640)
	107,397	1,458	(1,474)	(3,042)	104,339

Note	2016	2015
	\$000	\$000

#### 5. IMPUTATION CREDIT MEMORANDUM ACCOUNT

Balance at beginning of the year	295	552
Income tax payments made	12,200	3,600
Prior period reassessment	(960)	-
Imputation credits attached to dividends paid	(11,380)	(3,857)
Balance available for use in subsequent reporting periods	155	295

Imputation credits are not earned on subvention payments made to other members of the CCC tax group.

No adjustments have been made for credits/debits associated with tax payable/receivable due to uncertainty regarding the utilisation of group losses.

#### **6. DIVIDENDS**

2014 Final dividend paid (\$0.07 per share)	-	3,972
2015 Interim dividend paid (\$0.10 per share)	-	5,946
2015 Final dividend paid (\$0.26 per share)	14,703	-
2016 Interim dividend paid (\$0.25 per share)	14,559	-

29,262

7h

9,918

#### 7. RESERVES AND RETAINED EARNINGS

#### a) Reserves

Cash flow hedges reserve	(19,350)	(9,765)
Asset revaluation reserve	473,630	453,492
Balance at end of the year	454,280	443,727

#### Cash flow hedges reserve

Movements: Balance at the beginning of the year Revaluation to fair value Transfer to statement of financial performance Deferred tax on revaluation

#### Balance at end of the year

The cash flow hedge reserve is used to record gains and losses on the value of hedging instruments. The fair value is determined by reference to the market value of equivalent instruments at the reporting date and will fluctuate each period as the market variables change and the future cash flows resulting from the instrument reduce. The movement in the fair value from prior year reflects the increased level of funding and the impact of a change in market interest rates, compared to the underlying fixed hedging instruments currently held by CIAL. Amounts transferred to the statement of financial performance are included in financing and interest costs.

#### Asset revaluation reserve

Balance at beginning of the year Revaluation of assets Deferred tax on revaluation Transfer from Asset Revaluation Reserve

#### Balance at end of the year

Comprising:
Revaluation on:
Land
Terminal facilities
Buildings
Sealed surfaces
Infrastructure assets
Car parking

#### Balance at end of the year

The asset revaluation reserve records movements in the fair value of \* balances are net of deferred tax

#### b) Retained earnings

Balance at the beginning of the year Net surplus for the year Transfer to Asset Revaluation Reserve Dividends paid

#### Balance at end of the year

\* an historical capital reserve of \$366,000 was consolidated into opening retained earnings

1	Note 2016	2015
	\$000	\$000
	(9,765)	(1,941)
	(17,274)	(14,068)
	3,961	3,202
	3,728	3,042
	(19,350)	(9,765)

	453,492	457,233
	24,361	-
	(4,161)	-
	(62)	(3,741)
	473,630	453,492
	226,326	224,113
	103,359	103,359
	8,624	6,284
	53,301	41,024
	7,863	11,556
	74,157	67,156
	473,630*	453,492*
f property plant and equipment		
f property, plant and equipment.		
	265,439	232,342*
	43,056	39,274
	62	3,741
6	(29,262)	(9,918)
	279,295	265,439

#### 8. BORROWINGS

The company has a \$235,000,000 (2015: \$235,000,000) funding facility with four banks and a subordinated loan of \$25,000,000 (2015: \$25,000,000) from majority shareholder, Christchurch City Holdings Ltd, to fund the on-going business and future property and commercial development. In addition, the company has an overdraft facility of \$1,000,000 (2015: \$1,000,000).

During December 2015, the Company extended the maturity of an existing facility that was due to mature. The facility was extended for five years.

Total bond funding is \$125,000,000 (2015: \$125,000,000). The funds raised from these bond issues were used to refinance in part the Company's maturing debt facilities. The \$75,000,000 bond is held at amortised cost, adjusted by the fair value of the designated hedge risk.

All borrowings under the bank facility and overdraft facility are unsecured and supported by a negative pledge deed. The negative pledge deed requires that no security interest is provided over any assets for borrowings, unless an equivalent security interest is created for the borrowing group and bond holders. Interest rates paid during the year, including offsetting interest rate swaps, ranged from 5.6% to 6.3% (2015: 6.2% to 6.5%). The bond constitutes direct, unsecured, unsubordinated obligations and will rank equally with all other unsecured, unsubordinated indebtedness.

Current borrowings are expected to be refinanced through the extension of existing facilities, new facilities and debt capital market issue.

#### Maturity of debt as at 30 June

	2016	2016	2015	2015
	\$000	\$000	\$000	\$000
	Actual drawn down	Facility available	Actual drawn down	Facility available
Maturing in				
2016			25,000	25,000
2017	68,000	80,000	85,000	130,000
2018	74,000	100,000	50,000	50,000
2019	-	25,000	-	25,000
2020	107,212*	105,000	85,499*	105,000
2021	25,000	25,000	-	-
2022	49,814**	50,000	49,779**	50,000
	324,026	385,000	295,278	385,000
	524,020	505,000	293,270	303,000
Current	68,000	80,000	25,000	25,000
Non-current	256,026	305,000	270,278	360,000
	324,026	385,000	295,278	385,000

\* This balance includes \$75,000,000 of bond funding and is held at amortised cost, adjusted by the fair value of the designated hedge risk and capitalised borrowing costs.

\*\* This balance includes \$186,000 (2015: \$221,000) of capitalised borrowing costs associated with the issue of the \$50 million bond in October 2013.

	2016	2015
	\$000	\$000
Bond principal	75,000	75,000
Directly attributable borrowing costs	(280)	(280)
Amortisation of borrowing costs (cumulative)	131	88
Fair value hedging adjustment 2016	2,670	-
Fair value hedging adjustment 2015	4,422	4,422
Fair value hedging adjustment 2014	(1,364)	(1,364)
Fair value hedging adjustment 2013	(3,367)	(3,367)
Bond fair value	77,212	74,499

#### Fair value hedge

At 30 June 2016, the company had an interest rate swap agreement in place with a notional amount of \$75,000,000 (2015: \$75,000,000) whereby the company receives a fixed rate of interest of 5.15% and pays interest at a variable rate on the notional amount. The swap is being used to hedge the exposure to changes in the fair value of its 5.15% \$75,000,000 bond.

The increase in fair value of the interest rate swap of \$2,670,000 (Increase 2015: \$4,422,000) has been recognised in finance costs and offset with a movement of \$2,784,000 on the bank borrowings. The ineffectiveness recognised in 2016 was \$114,000 (2015: \$172,000).

#### 9. DERIVATIVE FINANCIAL INSTRUMENTS

Current liabilities Interest rate swaps – cash flow hedges

Total current financial liabilities

#### Non-current liabilities

Interest rate swaps – fair value hedges Interest rate swaps – cash flow hedges

Total non-current liabilities

#### **10. TRADE AND OTHER PAYABLES**

Trade and other payables less than one year Trade payables
Employee entitlements and provisions
Goods and Services Tax
Revenue in advance
Accrued interest
Accrued capital items
Accrued expenses

Trade and other payables greater than one year Revenue in advance

#### Total trade and other payables

Fair value		Notional prine	cipal
2016	2015	2016	2015
\$000	\$000	\$000	\$000
1,339	727	50,000	70,000
1 770	727	50,000	70,000
1,339	121	50,000	70,000
(2,579)	249	75,000	75,000
25,435	12,415	524,000	423,000
22,856	12,664	599,000	498,000

2016	2015
\$000	\$000
3,005	12,034
2,509	2,461
127	(761)
465	455
1,954	2,113
2,118	4,739
2,036	3,370
12,214	24,411
1,086	1,187
1,086	1,187
13,300	25,598

30

#### **11. PROPERTY, PLANT AND EQUIPMENT**

#### Revaluation of property, plant and equipment

The methods of valuation applied by independent valuers are as follows:

#### Land

- Specialised assets: where there is no market based evidence of the sale of such land the value has been determined taking into account:
  - its existing zoning and use as an airport;
  - benchmark selling prices for land in the local commercial, industrial, service, residential and rural markets;
  - adjustments to reflect the unique features of the land which includes its size, location, titles, easements and services;
  - the overall land use plan for Christchurch Airport.
- · Commercial portfolio: with valuations taking reference to the wider market for sales evidence of land zoned for similar permitted activities, with adjustments made for the size, location and physical characteristics of these assets.

#### Buildings

At market value based on the estimated amount for which a property would exchange on the date of valuation between a willing buyer and willing seller in an arm's length transaction after proper marketing wherein the parties had each acted knowledgably, prudently, and without compulsion, but with the explicit assumption that the existing use of the asset is ignored.

Where a building is a specialised asset then it will be valued at optimised depreciated replacement cost (ODRC). ODRC measures the minimum cost of replacing or replicating the service potential embodied in the assets with modern equivalent assets in the most efficient way practicable, given the service requirements, the age and condition of the existing assets and replacement in the normal course of business.

#### **Terminal facilities**

Terminal facilities are a specialised asset and are valued using ODRC.

#### Car parking assets

Car parking assets are valued using a discounted cash flow valuation approach, using a forecast ten year discount period and an allowance for an appropriate terminal value reflecting an estimate of their residual estimated life. The approach to the allocation of the car park valuation is to assess the pro-rata share of an ODRC based valuation of the car parking assets, and then apportion the additional value over and above this to the underlying land value.

#### Sealed surfaces and infrastructure assets

The ODRC approach is utilised to value sealed surfaces and infrastructure assets. The optimisation process minimises the cost of replacing the services offered, given the age and condition of the existing assets and recognising the incremental process (brownfield) associated with airport development. Costs reflect the replacement of current assets with modern equivalents, an optimised construction sequence and adjustment to allow for the difficulties associated with a "brownfield" environment. Where appropriate, adjustments have been made to eliminate surplus assets, obsolescence and over design. The valuation methodology considers the asset inventory (description and quantity of assets), relevant optimisation, estimation of the current replacement cost and depreciation to reflect remaining life expectancy.

For details of the property, plant and equipment accounting policy, refer Summary of Significant Accounting Policies, subsection (I) Property, plant and equipment.

On 30 June 2016 car parking assets, land and commercial building assets were revalued by Independent Valuers Crighton Anderson Property and Infrastructure Ltd. Sealed surfaces, infrastructure assets and specialised buildings were valued by independent valuers Opus International Limited as at 30 June 2016. The terminal was last valued by independent valuers Opus International Limited as at 30 June 2014.

The result of the revaluations at 30 June were:

2016	2015
\$000	\$000
2,275	-
3,250	-
17,051	-
(5,129)	-
6,914	-
24 361	_
	\$000 2,275 3,250 17,051 (5,129)

The valuation methodologies used in the revaluation as at 30 June 2016 were consistent with those used in the last valuation.

#### Summary of movement in net book value

Opening net book value Plus Additions Plus Transfers from / (to) investment properties and intangibles Less Disposals (cost less depreciation) Less this year's depreciation Plus Revaluation

#### Closing net book value

#### PROPERTY, PLANT AND EQUIPMENT AS AT 30 JUNE 2016

#### Gross carrying amount

	Cost/ Valuation 1 July 2015	Current Year Additions at Cost	Transfers at Cost	Disposals at Cost/ Impairment	Revaluation Adjustment	Cost/ Valuation 30 June 2016
	\$000	\$000	\$000	\$000	\$000	\$000
Land	272,909	4,089	(12,977)	(1,586)	2,275	264,710
Buildings	32,610	-	(6,948)	-	1,375	27,037
Terminal facilities	344,285	-	4,080	-	-	348,365
Sealed surfaces	138,892	-	17,088	-	1,415	157,395
Plant & equipment	6,861	-	1,020	(943)	-	6,938
Office & computers	9,072	9	2,013	(1,540)	-	9,554
Infrastructure	41,037	-	1,963	-	(8,876)	34,124
Car parking	104,605	366	285	(43)	4,784	109,997
Motor vehicles	9,292	5	(81)	(1,643)	-	7,573
Work in progress	8,966	53,446	(46,411)	-	-	16,001
Total gross carrying amount	968,529	57,915	(39,968)	(5,755)	973	981,694

#### Accumulated depreciation

	Accumulated Depreciation 1 July 2015	Current Year Depreciation	Depreciation on Transfers	Depreciation on Disposals	Revaluation Adjustment	Accumulated Depreciation 30 June 2016
	\$000	\$000	\$000	\$000	\$000	\$000
Buildings	1,203	1,071	(399)	-	(1,875)	-
Terminal facilities	20,063	20,311	-	-	-	40,374
Sealed surfaces	7,627	8,010	-	-	(15,637)	-
Plant & equipment	3,256	502	-	(576)	-	3,182
Office & computers	3,956	1,550	-	(667)	-	4,839
Infrastructure	1,622	2,126	-	-	(3,748)	-
Car parking	1,011	1,153	-	(36)	(2,128)	-
Motor vehicles	4,626	572	-	(1,133)	-	4,065
Total accumulated depreciation	43,364	35,295	(399)	(2,412)	(23,388)	52,460

#### Summary

	1 July 2015 \$000	Current year movement \$000	Transfers \$000	Disposals \$000	Revaluation \$000	30 June 2016 \$000
Cost Accumulated Depreciation	968,529 43,364	57,915 35,295	(39,968) (399)	(5,755) (2,412)	973 (23,388)	981,694 52,460
Book Value	925,165	22,620	(39,569)	(3,343)	24,361	929,234

2016	2015
\$000	\$000
925,165	955,520
57,915	60,973
(39,569)	(51,892)
(3,343)	(5,475)
(35,295)	(33,961)
24,361	-
929,234	925,165

#### Fair value hierarchy

Asset classification and description	Valuation approach	Key valuation assumptions	Fair value hierarchy Level	Valuation Sensitivity
Land				
Includes land used for airport activities and specialised aeronautical assets and for non- aeronautical purposes e.g. industrial, service, retail and land associated with the vehicle business.	Market value highest and best use approach, with an allowance being deducted to allow for services valued as infrastructure assets. Land included in car parking and Investment property categories are not included in this category.	Adopted rate per hectare of \$600,000	3	+/-\$25.8 million (of a 5% change adopted rate)
Infrastructure and Seale	d Surfaces			
Infrastructure and sealed surfaces including site services.	Optimised depreciated replacement cost - the cost of constructing equivalent asset at current market based input cost rates, adjusted for the remaining useful life of the assets (depreciation) and the sub optimal usage of the assets in their current application (optimisation). These inputs are deemed unobservable	Lives spanning from 15 to 120 years. The adoption of current unit replacement rates which are adjusted for an airside factor and prelim and general costs of 14% and 10% respectively. Airside factors increase costs associated with work due to increased security, scheduling and access costs. Prelim and general costs are contract costs which are normally incurred, but are higher due to airside factors.	3	+/- \$11.8 million (of a 5% change of cost estimate)
Buildings				
Buildings for identified airport activities, including space offices and storage that exist because of the airport activities.	Specialised buildings are valued by Optimised depreciated replacement cost derived from modern equivalent asset rate, as described for Infrastructure and Sealed Surfaces above. Buildings that are owned by CIAL that could be leased by a third party are valued on an income valuation approach similar to that used for Investment Properties (see note 13).	For specialised buildings the modern equivalent asset cost rates from recent construction projects. Useful life of up to 60 years for assets.	3	+/- \$1.660 millic (of a 5% change of cost estimate
Terminal				
	Optimised depreciated replacement cost derived from modern equivalent asset rate, as described for Infrastructure and Sealed Surfaces above.	Modern equivalent asset cost rates from recent construction projects. Useful life of up to 60 years for assets	3	+/- \$17.020 million (of a 5% change of cost estimate)
Car parking				
Assets associated with car parking, taxi, shuttle and bus services (Including land).	Discounted cash flow valuation performed by Independent Valuers and based on: - Internal management information such as forecast future revenues, costs and capital expenditure. - Assumptions such as the discount rate. These are based on management's judgement and arrived at in consultation with external experts. Both the internal management information and the discount rate are deemed to be unobservable inputs.	Revenue Growth per annum 0.5% for the 10 year cashflow period and 1% from year 11. Cost growth per annum 2% Discount rate 8.55% post tax, 10 year cash flow period	3	+/- \$6.3 million (of a 5% change discount rate) +/- \$3.2 million (of a change in growth rate to 0.5% for year 11 onwards)
Plant & equipment, Offic	ce & computers, Motor Vehicles and Work in proge	ess		
Plant and equipment, Office & computers,	Not applicable - measured at cost less depreciation.			

#### Level 3 Asset Classification

	Sensitivity of significant unobservable inputs
Land	The critical elements in establishing the "market valu similar land. - An increase in demand for land will increase the fa - An decrease in demand will decrease the fair value
Infrastructure and Sealed Surfaces	The critical elements in establishing the fair value concrete, asphalt, base course and foundations, - An increase to any of the average cost rates list - A reduction in the estimated remaining useful li
Buildings	<ul> <li>An increase in modern equivalent asset replace</li> <li>A decrease in modern equivalent asset replace</li> <li>An increase in the cashflow from an asset will in</li> <li>A decrease in the cashflow from an asset will decrease in the c</li></ul>
Car parking	<ul> <li>An increase in the vehicle numbers will increase</li> <li>A decrease in vehicle numbers will decrease th</li> <li>An increase in the discount rate used would de</li> <li>An increase in costs would decrease the fair vantum</li> </ul>

#### PROPERTY, PLANT AND EQUIPMENT AS AT 30 JUNE 2015

#### Gross carrying amount

	Cost/ Valuation 1 July 2014	Current Year Additions at Cost	Transfers at Cost	Disposals at Cost/ Impairment	Revaluation Adjustment	Cost/ Valuation 30 June 2015
	\$000	\$000	\$000	\$000	\$000	\$000
Land	291,090	-	(12,799)	(5,382)	-	272,909
Buildings	31,353	-	1,257	-	-	32,610
Terminal facilities	340,412	-	3,873	-	-	344,285
Sealed surfaces	133,119	-	5,773	-	-	138,892
Plant & equipment	6,733	11	249	(132)	-	6,861
Office & computers	8,136	116	971	(151)	-	9,072
Infrastructure	32,413	-	8,624	-	-	41,037
Car parking	102,500	-	2,105	-	-	104,605
Motor vehicles	7,559	4	1,934	(205)	-	9,292
Work in progress	12,003	60,842	(63,879)	-	-	8,966
Total gross carrying amount	965,318	60,973	(51,892)	(5,870)	-	968,529

#### Accumulated depreciation

	Accumulated Depreciation 1 July 2014	Current Year Depreciation	Depreciation on Transfers	Depreciation on Disposals	Revaluation Adjustment	Accumulated Depreciation 30 June 2015
	\$000	\$000	\$000	\$000	\$000	\$000
Buildings	-	1,203	-	-	-	1,203
Terminal facilities	-	20,063	-	-	-	20,063
Sealed surfaces	-	7,627	-	-	-	7,627
Plant & equipment	2,776	532	-	(52)	-	3,256
Office & computers	2,855	1,257	-	(156)	-	3,956
Infrastructure	-	1,622	-	-	-	1,622
Car parking	-	1.011	-	-	-	1,011
Motor vehicles	4,167	646	-	(187)	-	4,626
Total accumulated depreciation	9,798	33,961	-	(395)	-	43,364

Motor Vehicles and Work in progress are measured at cost and comprises a mixture of specialised and nonspecialised assets. lue existing use" valuation of land is the market rate prevailing for

fair value

le

ue of civil assets is the movement in the average cost rates for a, as well as the estimated remaining useful life of the assets. sted above will increase the fair value life of the assets will reduce the fair value

cement cost will increase the fair value

- ement will decrease the fair value
- increase the fair value
- decrease the fair value of the asset
- se the fair value
- he fair value
- ecrease the fair value
- alue

#### Summary

	1 July 2014	Current year movement	Transfers	Disposals	Revaluation	30 June 2015
	\$000	\$000	\$000	\$000	\$000	\$000
Cost	965,318	60,973	(51,892)	(5,870)	-	968,529
Accumulated Depreciation	9,798	33,961	-	(395)	-	43,364
Book Value	955,520	27,012	(51,892)	(5,475)	-	925,165

The carrying amount at which each revalued class of property, plant  $\vartheta$  equipment if measured at historical cost less accumulated depreciation is as per the table below:

	2016	2015
	\$000	\$000
	<b></b>	Çõõõõ
Land	124,294	121,791
Buildings	20,626	21,773
Terminal	169,040	199,512
Sealed surfaces	100,998	89,291
Infrastructure	32,034	27,669
Car parking	36,300	37,324
	483,292	497,360

#### 12. INTANGIBLE ASSETS AS AT 30 JUNE 2016

#### Gross carrying amount

	Cost/valuation 1 July 2015	Current year additions at cost	Transfers from WIP	Current year disposals/ impairment	Cost/valuation 30 June 2016
	\$000	\$000	\$000	\$000	\$000
Software	6,557	-	547	(19)	7,085
Goodwill	5,131	-	-	(3,391)	1,740
Gross carrving amount	11.688	_	547	(3.410)	8,825

#### Accumulated amortisation

	Accumulated amortisation 1 July 2015	Current year amortisation		Amortisation on disposal	Accumulated Amortisation 30 June 2016
	\$000	\$000		\$000	\$000
Software	3,699	1,151		(10)	4,840
Total accumulated amortisation	3,699	1,151		(10)	4,840
Total Book value 30 June 2016	7,989	(1,151)	547	(3,400)	3,985

Goodwill at 1 July 2015 was generated through the acquisition of Craddocks car storage in the 2011 financial year and the International Antarctic Centre in the 2012 financial year. In October 2015, the International Antarctic Centre was sold and the goodwill balance recovered as part of the sale process (refer Note 23).

For the purposes of impairment testing, goodwill is allocated to cash generating units (CGU's); these represent the lowest level at which goodwill is monitored. CIAL tests goodwill annually for impairment or more frequently if there are indicators that it might be impaired.

The remaining goodwill at 30 June 2016 relates to the Craddocks CGU. The recoverable amount has been determined as part of the car park independent valuation performed by Crighton Anderson Property and Infrastructure Ltd, which confirmed that no impairment is required to be recognised. The valuation was discounted using a nominal rate of 9.0% (post-tax). Revenue and expense growth assumptions were based on board approved budgets for the next three years and ranged between 0.5%-3%.

#### **INTANGIBLE ASSETS AS AT 30 JUNE 2015**

Gross carrying amount

	Cost/valuation 1 July 2014	Current year additions at cost	Transfers from WIP	Current year disposals/ impairment	Cost/valuation 30 June 2015
	\$000	\$000	\$000	\$000	\$000
Software	5,454	18	2,415	(1,330)	6,557
Goodwill	5,131	-	-	-	5,131
Gross carrying amount	10,585	18	2,415	(1,330)	11,688

#### Accumulated amortisation

	Accumulated amortisation 1 July 2014	Current year amortisation		Amortisation on disposal	Accumulated Amortisation 30 June 2015
	\$000	\$000		\$000	\$000
Software	4,022	1,007		(1,330)	3,699
Total accumulated amortisation	4,022	1,007		(1,330)	3,699
Total Book value 30 June 2015	6,563	(989)	2,415	-	7,989
				2016	2015

#### **13. INVESTMENT PROPERTIES**

#### At fair value

Fair value at the beginning of the year Transfer from property, plant and equipment Additional capitalised expenditure Disposal Fair value gain from fair value adjustment

#### Fair value at 30 June

Investment properties under construction at cost

#### Total Investment properties

Rental income Direct operating expenses from property that generated rental income

Included in the amount above is \$12,375,000 related to Investment Properties under construction, but sufficiently advanced to enable a fair value to be assessed by the independent valuer. These properties are carried at fair value on completion less estimated costs to complete.

#### Valuation of investment property

The valuation as at 30 June 2016 was completed by Crighton Anderson Property and Infrastructure Ltd, registered valuers and member of the New Zealand Property Institute. The basis of valuation is fair value, being the estimated amount for which an asset should exchange on the date of valuation between a willing buyer and willing seller in an arm's-length transaction after proper marketing wherein the parties had each acted knowledgeably, prudently and without compulsion. The valuation methodologies used were a direct sales comparison or a direct capitalisation of rental income using market comparison of capitalisation rates, supported by a discounted cash flow approach. The valuation methodologies are consistent with the prior year.

Principal assumptions used in establishing the valuations were:

- Average rental yield rate 8.41% (2015: 8.67%)
- Average market capitalisation rate 7.68% (2015: 7.77%)
- Weighted average lease term 4.17 years (2015: 4.63 years).

For details of the investment property accounting policy, refer Summary of Significant Accounting Policies, subsection (m) Investment property.

2016	2015
\$000	\$000
255,092	193,175
19,697	14,754
15,404	30,488
(3,308)	(2,184)
12,489	18,086
	051 710
299,374	254,319
4,318	773
303,692	255,092
18,785	14,985
2,720	2,420

#### Fair value hierarchy

Asset classification and description	Valuation approach	Key valuation assumptions	Fair value hierarchy Level	Valuation Sensitivity	
Investment Properties					
Investment Properties are land and buildings which are owned to earn rental income, for capital appreciation or both.	The income based valuation approach is used.	Land is included when infrastructure services are available and future development is expected within the next 3 years.	3	+/- \$11.5 million (of a 5% change of discount rate)	
Level 3 Asset Classification	Sensitivity of significant unobserva	ble inputs			
Investment Properties		An increase in the cashflow from an asset will increase the fair value A decrease in the cashflow from an asset will decrease the fair value of the asset			

	2016	2015
	\$000	\$000
	\$000	\$000
14. TRADE AND OTHER RECEIVABLES		
Trade and other receivables less than one year		
Accounts receivable	10,543	9,111
Other receivables	2,974	2,039
Prepayments	1,582	1,595
Lease inducement	646	646
Provision for doubtful debts	(61)	(61)
Trade and other receivables less than one year	15,684	13,330
Trade and other receivables greater than one year		
Prepayments	76	211
Lease inducement	6,470	7,116
Trade and other receivables greater than one year	6,546	7,327
Total trade and other receivables	22,230	20,657

#### 15. RECONCILIATION OF ADJUSTED SURPLUS AFTER INCOME TAX WITH NET CASH FLOW **FROM OPERATING ACTIVITIES**

Net operating surplus after tax	43,056	39,274
Non cash items		
Depreciation, amortisation and impairment	36,446	34,968
Amortisation of lease surrender	646	647
(Gain)/loss on revaluation of investment properties	(12,489)	(18,086)
Amortisation of capitalised borrowing costs	78	79
Accrued interest within derivatives	(167)	(81)
Fair Value hedge ineffectiveness	(114)	(173)
Items not classified as operating activities		
Net gain on asset disposals	(1,791)	(5,113)
Capital items included in trade payables and accruals	1,722	(1,080)
Working capital movement recovered through sale of business	466	-
Deferred taxation	298	(1,307)
Movements in working capital		
(Increase)/decrease in trade and other receivables	(2.219)	(2,554)
(Increase)/decrease in inventories	375	106
Increase/(decrease) in trade and other payables	(12,296)	11.290
Increase/(decrease) in taxation payable	(4,545)	5,915
Net cashflows from operating activities	49,466	63,885

#### **16. RELATED PARTY TRANSACTIONS**

Christchurch City Holdings Limited (CCHL), a wholly owned subsidiary of the Christchurch City Council (CCC), owns 75% and the New Zealand Government owns 25% respectively of the issued share capital of the company.

Christchurch International Airport Limited enters into a large number of transactions with government departments, Crown entities, Stateowned enterprises and other entities controlled or subject to significant influence by the Crown. All transactions with related entities:

- are conducted on an arm's length basis;
- result from the normal dealings of the parties;
- control or significant influence by the Crown.

The New Zealand Government directly controls Air New Zealand, a major customer of CIAL from both an aeronautical and rental and lease perspective. Pricing agreements were renegotiated for aeronautical charges with all airline customers of CIAL, including Air New Zealand, every five years. Air New Zealand also leases a number of properties within the terminal and the wider CIAL campus.

Transactions with related entities during the year
Christchurch City Council (CCC)
Purchases Dates paid
Rates paid Revenues
Subvention payments
Group loss offset
Accounts payable
Accounts payable
Christchurch City Holdings Limited (CCHL)
Subordinated loan balance payable
Group loss offset
Other CCC group companies

#### Other CCC group companies

Purchases Revenues Accounts payable Amounts owing Subvention payments Group loss offset

#### Non shareholder related party transactions

Some directors of the company are, or have been during the year, directors of other companies or organisations with whom Christchurch International Airport Limited may transact. Such transactions are all carried out on an arm's-length basis and are conducted on normal commercial terms.

No amounts were written off or forgiven during the reporting period and outstanding balances were settled under normal trading terms.

Entity	Transaction	2016	2015	Relationship
		\$000	\$000	
BECA Group Limited	Structural Engineering services	829	290	Catherine Drayton company director is a director of BECA Group Limited
Orbit Travel & House of Travel Holdings Limited	Travel, accommodation, lease tenancy and joint marketing initiatives	539	644	Chris Paulsen, company director is a director of House of Travel at Orbit Limited

#### Balance owing to non-shareholder related parties as at 30 June 2016

Entity	2016	2015
	\$000	\$000
BECA Group Limited	222	13
Orbit Travel & House of Travel Holdings Limited	(3)	42

There were no other material related party transactions for the year.

• meet the definition of related party transactions only because of the relationship between the parties being subject to common

2016	2015
\$000	\$000
487	284
4,427 (3)	3,919 5
4,473	236
4,327 5	- 1
5	Ţ
1,423	2,623
25,000 7,176	25,000 606
685	1,128
8	27
161	7
2,027	2,487
5,211	6,396

	2016	2015
	\$000	\$000
17. KEY MANAGEMENT PERSONNEL COMPENSATION		
The key management personnel include the CEO and his direct reports consisting of 6 (2015: 7	) people.	
The key management compensation is:		
Salaries and other short term employee benefits	2,477	2,221
Post-employment benefits	60	56
Termination benefits	-	141
	2,537	2,418

This excludes directors' remuneration which is disclosed in note 2.

#### **18. COMMITMENTS**

Capital expenditure commitments

32,458	10,384

#### **19. LEASE INCOME**

The company has a number of property and technology leases for which it receives rental. The total amount receivable for these operating leases in the future is:

	323,674	324,137
Beyond 5 years	121,267	128,742
Between 3-5 years	62,684	55,947
Between 1-2 years	83,481	90,397
Less than 1 year	56,242	49,051

The leases are for terms between 1 month and 37 years, and the majority of the lease agreements are renewable at the end of the lease period at market rates.

#### **20. CONTINGENT ASSETS AND LIABILITIES**

As at 30 June 2016 there was no contingent asset (2015: NIL) and there were no contingent liabilities (2015: NIL).

#### **21. EVENTS OCCURRING AFTER BALANCE DATE**

A final dividend of \$16,514,000, 28.7 cents per share (2015: \$14,703,000) net of imputation credits has been declared subsequent to balance date. There are no other events occurring after balance date that could significantly affect the financial statements (2015: NIL).

#### **22. FINANCIAL INSTRUMENTS**

The company's activities expose it to a variety of financial risks: market risk (including currency risk and interest rate risk), credit risk and liquidity risk. The company's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the company's financial performance. The company enters into derivative arrangements in the ordinary course of business to manage foreign currency and interest rate risks.

Risk management is the responsibility of the Board. The Risk, Audit and Finance Committee (the Committee) monitors all risk management activities and provides regular reports on such activities to the board. The company has a treasury policy approved by the Committee. The policy provides guidelines for overall risk management, as well as specific guidelines for derivative instrument utilisation including procedures for control, valuation, risk analysis, on-going monitoring and reporting.

Part of the company's risk management strategy is to outsource the back office processing of the treasury function to a third party.

#### Market risk

#### Foreign exchange risk

The company has no material exposure to foreign exchange risk at 30 June 2016 (2015: NIL).

#### Interest rate risk

The company's main interest rate risk arises from term variable rate borrowings denominated in NZD, such borrowings being determined by the company's long term development requirements and the structures approved by the Board.

The treasury policy sets parameters for borrowings and the process for monthly reporting to the Board.

Borrowings issued at variable rates expose the company to cash flow interest rate risk. The company manages its cash flow interest rate risk by using floating to fixed interest rate swaps. Such interest rate swaps have the economic effect of converting borrowings from floating rates to fixed rates.

Changes in the value of the \$75,000,000 fixed rate retail bond has been hedged by a fixed to floating interest rate swaps with terms that match those of the underlying bond.

At 30 June 2016, if the interest rates had changed by +/- 1%, with all other variables held constant, the impact to equity would have been \$345,000 lower/\$345,000 higher. The valuation of interest rate swaps has been included in this calculation.

A sensitivity of 1% has been selected as this is considered reasonable given the current level of interest rates and the trend observed both on a historical basis and market expectations for future moves.

#### Interest repricing profile

The following table details the company's exposure to interest rates

	Note	Weighted average effective interest rate	Variable interest rate	Fixed interest rate	Non-interest bearing	Total
		%	\$000	\$000	\$000	\$000
As at 30 June 2016						
FINANCIAL ASSETS						
Cash and cash equivalents		2.5	763	-	-	763
Trade and other receivables	14	-	-	-	22,230	22,230
			763	-	22,230	22,993
FINANCIAL LIABILITIES						
Trade and other payables	10	-	-	-	9,240	9,240
Derivative financial instruments	9	4.4	26,774	-	-	26,774
Borrowings	8	6.5	197,000	127,026	-	324,026
Employee benefits	10	-	-	-	2,509	2,509
			223,774	127,026	11,749	362,549
As at 30 June 2015						
FINANCIAL ASSETS						
Cash and cash equivalents		2.5	2,781	-	-	2,781
Trade and other receivables	14	-	-	-	20,657	20,657
			2,781	-	20,657	23,438
			2,701		20,037	23,430
FINANCIAL LIABILITIES						
Trade and other payables	10	-	-	-	21,495	21,495
Derivative financial instruments	9	4.7	13,142	-	-	13,142
Borrowings	8	7.0	171,000	124,278	-	295,278
Employee benefits	10	-	-	-	2,461	2,461
			184,142	124,278	23,956	332,376

#### Credit risk

Credit risk principally arises from cash and short-term investments, trade receivables and interest rate swaps. The company places its cash and short-term investments with high credit quality financial institutions and sovereign bodies and limits the amount of credit exposure to any one financial institution in accordance with its treasury policy.

The company manages its exposure to credit risk arising from trade receivables by performing credit evaluations on customers requiring credit.

The company also continuously monitors the outstanding credit exposure to individual customers. Credit risk is concentrated on a small number of customers. At 30 June 2016 91% (2015: 86%) of trade receivables were due from 10 customers.

Management practice is to review debtors on a regular basis and write off any amount that is not deemed to be recoverable as required. For the year ended 30 June 2016 no debtor balances (2015: \$48,000) were written off. No further amounts were provided for doubtful debts (2015: NIL).

The status of trade receivables at the reporting date is as follows:

	2016	2015
	\$000	\$000
Neither past due nor impaired	8.140	
Past due but not impaired 0 – 30 days	2,288	7,558 1,358
Past due but not impaired 31 – 60 days	14	1,330
Past due but not impaired > 60 days	101	162
Impaired assets – written down to recoverable value	-	-
	10,543	9,111

There are no restructured assets at 30 June 2016 (2015: NIL). No collateral has been taken as security for trade receivables.

The carrying value is the maximum exposure to credit risk for bank balances, accounts receivable and interest rate swaps.

#### Liquidity risk

Liquidity risk represents the risk that the company may not have the financial ability to meet its contractual obligations. The company evaluates its liquidity requirements on an on-going basis and reviews the Treasury Policy Headroom levels on an annual basis. In general, the company generates sufficient cash flows from its operating activities to meet its obligations arising from its financial liabilities and has funding in place to cover potential shortfalls.

The table below analyses the company's financial liabilities and derivative financial liabilities that will be settled on a net basis, into relevant maturity groupings based on the remaining period at year end to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances within 12 months equal their carrying balances.

30 June 2016	Carrying Amount	Total Cash Flow	On demand	< 1 year	1-2 years	3-5 years	> 5 years
Trade and other payables	11,749	11,749	11,749	-	-	-	-
Borrowings	324,026	357,343	-	73,774	92,210	139,796	51,563
Derivative financial instruments*	24,195	25,979	-	5,141	9,088	5,782	5,968
	359,970	395,071	11,749	78,915	101,298	145,578	57,531
30 June 2015	Carrying Amount	Total Cash Flow	On demand	< 1 year	1-2 years	3-5 years	> 5 years
30 June 2015			On demand	< 1 year	1-2 years	3-5 years	> 5 years
<b>30 June 2015</b> Trade and other payables			On demand 23,956	< 1 year	1-2 years	3-5 years	> 5 years
	Amount	Cash Flow				<b>3-5 years</b> - 98,708	> <b>5 years</b> - 54,688
Trade and other payables	Amount 23,956	Cash Flow 23,956	23,956	-	-		-
Trade and other payables Borrowings	Amount 23,956 295,278	Cash Flow 23,956 347,687	23,956	- 39,254	- 155,037	- 98,708	- 54,688

\* The derivative financial instrument cash flows are paid quarterly.

#### Derivative financial instrument

#### Interest rate swaps

The company has long term borrowings at a variable rate of interest. In order to protect against interest rate movements, the company has entered into interest rate swap agreements to fix the interest rate. Under these agreements, the company agrees to exchange the difference between fixed and floating rate interest amounts calculated on agreed notional principal amounts. The fair value of interest rate swaps are based on market values of equivalent instruments at the reporting date and are disclosed below.

The following table also details the notional principal amounts and remaining term of interest rate swap contracts outstanding as at reporting date:

reporting date.						
		ntract fixed nterest rate	Notion	al principal amount		Fair value
	2016	2015	2016	2015	2016	2015
	%	%	\$000	\$000	\$000	\$000
Outstanding floating for fixed contracts Less than 1 year	4.1	5	50,000	70,000	1,339	727
1 to 2 years	4.3	4.3	192,000	120,000	7,168	2,786
3 to 5 years	4.2	5.1	199,000	160,000	10,997	8,074
Beyond 5 years	4.3	4.3	133,000	143,000	7,270	1,555
			574,000	493,000	26,774	13,142
Outstanding fixed to floating contracts						
3 to 5 years	5.2	5.2	75,000	75,000	(2,579)	249

#### Movement in cash flow hedge reserve – interest rate swaps

Movement in fair value of existing contracts

#### Fair value of financial instruments

The directors consider that the carrying amounts of financial assets and financial liabilities recorded in the financial statements approximate their fair values, except for the \$50,000,000 fixed rate bond which has a fair value of \$55,916,000.

Financial instruments that are measured in the balance sheet at fair value use the following fair value measurement hierarchy:

- Quoted prices (unadjusted) in active markets for identical assets or liabilities (level 1)
- indirectly (that is, derived from prices) (level 2)
- Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs) (level 3).

The following table presents the company's financial assets and liabilities that are measured at fair value at 30 June 2016.

#### Liabilities

Derivative financial instruments

#### Total liabilities

The fair value of financial instruments that are not traded in an active market is determined by using valuation techniques. These valuation techniques maximise the use of observable market data where it is available and rely as little as possible on entity specific estimates. If all significant inputs required to fair value an instrument are observed, the instrument is included in level 2. The company has an outsourced treasury provider that provides the fair value at year end. These valuation techniques are based on observable market data. The interest rate swaps calculation takes into account the present value of the estimated future cash flows.

2016	2015
\$000	\$000
13,632	10,802

• Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (that is, as prices) or

Level 1	L Level 2	Level 3	Total balance
\$000	\$000	\$000	\$000
	- 24,195	-	24,195
-	- 24,195	-	24,195

#### Classification of financial instruments

		At Fair Value	_		_
	Note	through profit and loss – held for trading	Loans & receivables	Other amortised cost	Total carrying amount
		\$000	\$000	\$000	\$000
As at 30 June 2016					
CURRENT ASSETS					
Cash and cash equivalents Trade and other receivables	14	-	763 14,102	-	763 14,102
	14				14,865
otal current financial assets		-	14,865	-	14,605
NON-CURRENT ASSETS	14		6.470		6 470
	14	-	6,470	-	6,470
otal non-current financial assets		-	6,470	-	6,470
Total financial assets		-	21,335	-	21,335
CURRENT LIABILITIES					
rade and other payables*	10	-	-	11,749	11,749
Borrowings Derivative financial instruments	8 9	- 1,339	-	68,000	68,000 1,339
Fotal current financial liabilities		1,339	-	79,749	81,088
NON-CURRENT LIABILITIES	8	_	_	256,026	256,026
Derivative financial instruments	9	22,856	-		22,856
otal non-current financial liabilities		22,856	-	256,026	278,882
otal financial liabilities		24,195	-	335,775	359,970
As at 30 June 2015					
CURRENT ASSETS					
Cash and cash equivalents		-	2,781	-	2,781
rade and other receivables	14	-	11,735	-	11,735
iotal current financial assets		-	14,516	-	14,516
NON-CURRENT ASSETS					
rade and other receivables	14	-	7,116	-	7,116
otal non-current financial assets		-	7,116	-	7,116
otal financial assets		-	21,632	-	21,632
CURRENT LIABILITIES					
rade and other payables*	10	-	-	23,956	23,956
Borrowings	8	-	-	25,000	25,000
Perivative financial instruments	9	727	-	-	727
otal current financial liabilities		727	-	48,956	49,683
NON-CURRENT LIABILITIES	-				
Borrowings Derivative financial instruments	8 9	- 12,664	-	270,278	270,278 12,664
Fotal non-current financial liabilities		12,664	-	270,278	282,942
otal financial liabilities		13,391	-	319,234	332,625
Excludes revenue in advance					

\* Excludes revenue in advance

#### **23. DISPOSAL OF BUSINESSES**

On 31 October 2015 CIAL disposed of its International Antarctic Centre (IAC) tourist attraction business and on 29 February 2016 CIAL disposed of its Christchurch Airport i-Site tourist information business.

CIAL continues to own the land and buildings of both these businesses.

liabilities were recovered, including \$3.4m of goodwill generated from the original purchase. There was no residual gain or loss on sale.

The i-Site business was sold for consideration of \$160,000. This resulted in a gain on sale of fixed assets of \$119,000.

#### 24. COMPARISON OF FORECAST TO ACTUAL RESULTS

The company prepares an annual Statement of Intent which is approved by shareholders and incorporates financial and performance measures for the ensuing year.

A comparison of the company's actual results for the year ended 30 June 2016 with those targets are as follows:

Financial

Total Revenue EBITDAF Net Profit after tax \*\*\* EBITDAF as a % Revenue Net Profit after tax as % of average equity Net Profit after tax as % of average total assets

\* Total revenue excludes unrealised gains on investment property and realised gain on disposal of assets. Target revenue for FY16 includes \$5.5m of revenue from the International Antarctic Centre (IAC) which was sold at the end of October 2015. \*\* EBITDAF excludes unrealised gains on investment property, investment property expenditure and realised gain on disposal of assets. Target EBITDAF contribution from IAC for FY16 was \$1.2m.

#### Passenger numbers

Domestic International

#### Total passengers

Ratio of shareholders' funds to total assets Shareholder Funds/Total Assets % Gearing (debt / (debt + equity)) % EBITDAF Interest Cover X Free Funds Interest Cover X Free Funds / Debt % \*\*\* CIAL's net profit before tax of \$57.5m was made up of: Underlying Operating Profit before tax Realised Gain on Disposal of Assets Net Unrealised Gains on Investment Property Revaluations

This amount exceeded the original target because the realised gains on asset sales were not forecast and there was a greater than expected gain from the revaluation of the investment properties. In addition, the underlying profit before tax amount was enhanced through better than forecast aeronautical performance, strong cost control and lower than forecast interest and depreciation costs during the year.

- The IAC business, including working capital, inventory and fixed assets, was sold for \$5.2m. The book value of all related assets and
- The sale of the IAC business will not materially impact the net operating results or cashflow of the airport business going forward.
- The sale of the i-Site business will not materially impact the net operating results or cashflow of the airport business going forward.

2016 Achievement	2016 Target
\$000	\$000
168,133*	169,753*
103,057**	102,257**
43,056	34,744
61.3%	60.2%
5.5%	4.5%
3.4%	2.8%

4,756,7	4,633,116
1,548,9	86 1,486,402
6,305,7	6,119,518
62.	8% 62.2%
29	1% 29.9%
5	.14 4.47
4	.42 4.12
2	7% 22%
\$46.	ōm
\$1.8	3m
\$9.1	2m

## **CORPORATE SOCIAL RESPONSIBILITY**

Performance Target	2016	Achievements
Health & Safety		
1. Lost Time Injuries.	Better than industry standards, with ultimate target of Nil.	<ul> <li>4 LTIs have been recorded up to 30 June 2016. All four incidents involved minor injuries to staff members (eg rolled ankle, thumb injury).</li> </ul>
2. Lost Time Injury frequency rate (LTI / million hours worked).	Better than industry standards, with ultimate target of Nil.	• Currently the CIAL LTI frequency rate is 6.69 / per million hours worked. This sits slightly lower than the industry benchmark of 10.45.
<b>3.</b> Near Miss Frequency Rate (Near misses/ million hours worked).	Increase over the prior year, reflecting an improved near miss reporting culture.	• The near miss frequency rate is 158.38. This has dipped below the industry standard of 289.02. The allocation of safety incidents and property damage reports into their own categories has decreased the number of near misses reported overall.
Environmental		
<b>4.</b> To investigate and implement cost-effective ways in which to progressively reduce the amount of solid waste arising from airport	Continue to investigate and implement waste minimisation initiatives that ensure landfill diversion rates are sustained or increased.	• The year to date recycling diversion rate is 39.36%. The recycling diversion rate for 2015 is 37.71%.
activities being disposed of to landfill through the development of waste minimisation and recovery measures.	Develop a Sustainability Strategy with key targets and objectives towards waste reduction and corporate sustainability.	Sustainability Strategy has been endorsed and key objectives set around Waste diversion and Waste Minimisation.
<b>5.</b> To minimise the impact of airport activities on groundwater quality through cost-effective measures to avoid or mitigate the risks of contamination.	• Ensure on-going compliance with NZ Drinking Water Standards through implementation of the Public Risk and Management Plan for Managing Potable Water and regular monitoring of potable drinking groundwater supply.	<ul> <li>Completed – drinking water is audited yearly to ensure compliance with NZ Drinking Water Standards.</li> </ul>
	Continue Environmental Compliance and Monitoring Programme with existing airport operators and new operators on airport land.	• Tenant audit programme is ongoing, with no major non-conformances noted.
	Ensure all new operators are provided     with Environmental Training.	<ul> <li>A training DVD is provided to all new and existing tenants with site briefings provided as required or requested. An annual review of the tenant training is currently underway for inclusion in CIAL's annual report to Environment Canterbury.</li> </ul>
	Label storm water drainage systems     in all new developments.	This is completed annually as part of routine maintenance by Propel.
	Develop a Sustainability Strategy with key targets and objectives towards Stormwater Quality and corporate sustainability.	• Sustainability Strategy is in final draft and will establish ground water protection as a key focus for a programme of continuous improvement. Water has been identified as one of the 5 pillars the strategy is built on with the focus being towards protection of the unconfined aquifer and management of groundwater takes.
<b>6.</b> To manage Operational Risk.	• Achieve a Bird Strike incidence rate of 3<4/10,000 aircraft movements on a 12 month rolling average basis in line with level set for airports of a similar scale.	CIAL's rolling 12 month Bird     Strike incidence rate of 3.3.

Performance Target	2016	Achievements
	<ul> <li>Work with territorial authorities and other stakeholders to implement management strategies for pest birds which pose bird strike hazard risks.</li> </ul>	<ul> <li>CIAL has had on-going involvement in the District Plan Review process for the past 18 months, seeking inclusion of provisions which will manage bird attracting activities near the aerodrome. CIAL have also engaged expertise to assist with the development of a comprehensive Off-Airport Bird Hazard Management Plan, and is in the process of implementing the recommendations contained within this plan.</li> </ul>
	• Work with statutory authorities and the community to achieve general acceptance of noise contours and associated policies and rules in regional and district plans to protect the 24/7 airport operating status.	CIAL is continuing to pursue the inclusic of the noise contours and associated provisions (which were accepted as part the Canterbury Regional Policy Stateme as part of the District Plan Review proce
7. To minimise the effects of noise and vibration associated with aircraft and airport operations and to comply with relevant noise rules.	Adhere to new noise contours in the Regional Policy Statement.	<ul> <li>CIAL is continuing to pursue provisions that help manage risk to airport operatio from inappropriate land use developme in areas likely to be affected by the unavoidable noise associated with curre and future airport activity as part of the District Plan Review Process. CIAL's position will be consistent with the RPS.</li> </ul>
8. To minimise the energy consumption by airport activities through the pursuit of efficient energy practices.	Continue to investigate and implement energy saving initiatives that ensure energy consumption is reduced.	Previously reported trends are continuing and being tracked in monthly energy reports by Enercon.
	• Develop a Sustainability Strategy with key targets and objectives towards energy reduction, air quality from energy and heating activities and corporate sustainability.	• The Sustainability Strategy has been endorsed. Energy has been identified as one of the 5 pillars the strategy is built on with the focus being towards continued efficiency improvements, reduction of emissions and sustainable development of the airport.
	Conduct a review and feasibility study into power generation and heating on airport with a view towards conversion to more efficient technology.	As reported previously, an energy efficiency review had been carried out on the hotel design with a number of options evaluated and feasible options implemented where practical.
Community Engagement		
9. To deliver on our corporate social responsibility and community interest obligations.	• Continue to be a key sponsor of meaningful events which attract visitors to Christchurch and the city's residents to attend and/or take part and contribute to the growing city.	Sponsorship of Penrith Panthers (home away from home game vs Warriors), Night Noodle Markets, Court Theatre, Warbirds Over Wanaka, Christchurch Po Choir, Christchurch Marathon, Champio Canterbury Awards, Business Hero Awa
	Support community initiatives and organisations through the CIAL Community Fund, charity fundraisers and other donations through the year.	Sponsorship of five community projects via grants from Christchurch Airport Community Fund (Tipu Taitama Voyaging Trust, Townsend Telescope Appeal, Kiwi Family Trust, Canterbury Air Patrol, GirlGuiding New Zealand), Rata Foundation Conference, Special Children's Christmas Party, Cathay Pacif Travel Media awards, on-going support of charities to collect within the termina on their national collection days.

Performance Target	2016	Achievements
	<ul> <li>Take opportunities to engage with stakeholders and the community through public speaking by the CEO and GMs.</li> </ul>	<ul> <li>Presentations have been given by the CEO, members of the executive team and the Communications Manager.</li> <li>Publication of our newsletters, updates on social media and our website continue to update people on airport activity.</li> </ul>
<b>10.</b> To deliver an environment for staff that is supportive, stimulating and engaging.	Refresh strategies aligned with employee     attraction, engagement and talent development.	<ul> <li>A complete People Strategy for 2016         <ul> <li>2018 has been developed with a focus on the pillars of Performance, Capability and Delivery. Sub-strategies of this are in development with a framework of plans with KPIs and milestones being established.</li> </ul> </li> </ul>
		• The annual engagement survey last completed in December has been used to form the new People Strategy. The complete survey will be repeated in late 2016/early 2017 with pulse checks along the way to inform and check the People Plan sub-strategies.
		The People Strategy will improve upon all of our current HR practices including Engagement, Development and Wellness, building upon current practices and moving from good to great.
		<ul> <li>Benefits to attract, engage and develop staff continue and will be reviewed to strengthen value as part of the People Strategy. Study Assistance, EAP and the Wellness programme tracksuit Inc. are still offered as a benefit to staff.</li> </ul>
		• The new Learning Management System (Elevate) has been built and tested and will be rolled out to all staff in September 2016.
		• A new onboarding and induction plan has been developed and will be completed and rolled out as part of the People Strategy. We currently survey all new starters to ensure their induction is meeting their needs and setting them up for success in their new roles.

### INDEPENDENT **AUDITOR'S REPORT**

AUDIT NEW ZEALAND

Mana Arotake Aotearoa

#### To the readers of **Christchurch International Airport Limited's** financial statements and performance information for the year ended 30 June 2016

The Auditor-General is the auditor of Christchurch International Airport Limited (the company). The Auditor-General has appointed me, Andy Burns, using the staff and resources of Audit New Zealand, to carry out the audit of the financial statements and the performance information of the company on her behalf.

#### OPINION ON THE FINANCIAL STATEMENTS AND THE PERFORMANCE INFORMATION

We have audited:

- the financial statements of the company on pages 13 to 44, that comprise the statement of financial position as at 30 June 2016, the statement of financial performance, statement of comprehensive income, statement of changes in equity, statement of cash flows and summary of significant accounting policies for the year ended on that date and the notes to the financial statements that include other explanatory information; and
- the performance information of the company on pages 44 to 47.

#### In our opinion:

- the financial statements of the company:
- give a true and fair view of:
- > its financial position as at 30 June 2016; and
- > its financial performance and cash flows for the year then ended; and
- comply with generally accepted accounting practice in New Zealand in accordance with New Zealand Equivalents to International Financial Reporting Standards and International Financial Reporting Standards; and
- the performance information of the company gives a true and fair view of the company's actual performance compared against the performance targets and other measures by which performance was judged in relation to the company's objectives for the year ended 30 June 2016.

#### Other legal requirements

In accordance with the Financial Reporting Act 1993 we report that, in our opinion, proper accounting records have been kept by the company as far as appears from an examination of those records.

Our audit was completed on 5 September 2016. This is the date at which our opinion is expressed.

The basis of our opinion is explained below. In addition, we outline the responsibilities of the Board of Directors and our responsibilities, and explain our independence.

#### **Basis of opinion**

We carried out our audit in accordance with the Auditor-General's Auditing Standards, which incorporate the International Standards on Auditing (New Zealand). Those standards require that we comply with ethical requirements and plan and carry out our audit to obtain reasonable assurance about whether the financial statements and the performance information are free from material misstatement.

Material misstatements are differences or omissions of amounts and disclosures that, in our judgement, are likely to influence readers' overall understanding of the financial statements and the performance information. If we had found material misstatements that were not corrected, we would have referred to them in our opinion.

An audit involves carrying out procedures to obtain audit evidence about the amounts and disclosures in the financial statements and in the performance information. The procedures selected depend on our judgement, including our assessment of risks of material misstatement

of the financial statements and the performance information, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the preparation of the company's financial statements and performance information in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the company's internal control

An audit also involves evaluating:

- the appropriateness of accounting policies used and whether they have been consistently applied;
- the reasonableness of the significant accounting estimates and judgements made by the Board of Directors;
- the appropriateness of the reported performance information within the company's framework for reporting performance;
- the adequacy of the disclosures in the financial statements and in the performance information; and
- the overall presentation of the financial statements and the performance information.

We did not examine every transaction, nor do we guarantee complete accuracy of the financial statements and the performance information. Also, we did not evaluate the security and controls over the electronic publication of the financial statements and the performance information

In accordance with the Financial Reporting Act 1993, we report that we have obtained all the information and explanations we have required. We believe we have obtained sufficient and appropriate audit evidence to provide a basis for our audit opinion.

#### Responsibilities of the Board of Directors

The Board of Directors is responsible for the preparation of financial statements for the company that:

- comply with generally accepted accounting practice in New Zealand; and
- give a true and fair view of the company's financial position, financial performance, and cash flows.

The Board of Directors is also responsible for preparation of the performance information for the company.

The Board of Directors' responsibilities arise from the Local Government Act 2002 and the Financial Reporting Act 1993.

The Board of Directors is responsible for such internal control as it determines is necessary to enable the preparation of financial statements and the performance information that are free from material misstatement, whether due to fraud or error. The Board of Directors is also responsible for the publication of the financial statements and the performance information, whether in printed or electronic form.

#### **Responsibilities of the Auditor**

We are responsible for expressing an independent opinion on the financial statements and the performance information and reporting that opinion to you based on our audit. Our responsibility arises from the Public Audit Act 2001.

#### Independence

When carrying out the audit, we followed the independence requirements of the Auditor-General, which incorporate the independence requirements of the External Reporting Board.

In addition to the audit, we have carried out assignments in the areas of the audit of the company's disclosures pursuant to the Commerce Act (Specified Airport Services Information Disclosure) Determination 2010, and our report to the bond trustee, which are compatible with those independence requirements. Other than the audit and these assignments, we have no relationship with or interests in the company.

Andy Burns Audit New Zealand On behalf of the Auditor-General Christchurch. New Zealand

## DIRECTORY

#### DIRECTORS

as at June 30 2016

David Mackenzie Chairman

Catherine Drayton Director

**Laura Palomino de Forbes** Director

Justin Murray Director

Chris Paulsen

André Lovatt Director

#### **SHAREHOLDERS**

**Christchurch City Holdings Limited** 43,200,000 shares (75%)

Minister of Finance 7,200,000 shares (12.5%)

Minister for State-Owned Enterprises 7,200,000 shares (12.5%)

#### **TOTAL SHARES**

57,600,000 shares

#### EXECUTIVE LEADERSHIP TEAM

Malcolm Johns Chief Executive Officer

Andy Lester Chief Operating Officer (Resigned July 2016)

**Tim May** Chief Financial Officer

**Blair Forgie** Chief Operations and Property Officer

**Justin Watson** Chief Commercial and Aeronautical Officer

**Rhys Boswell** General Manager Strategy and Sustainability

**Michael Singleton** General Manager Corporate Affairs

**Caroline Fleetwood** General Manager People, Culture and Safety (Appointed August 2016)

#### **BANKERS**

ANZ National Bank Ltd Bank of New Zealand Westpac Banking Corporation Bank of Tokyo – Mitsubishi

#### SOLICITORS

Buddle Findlay, Christchurch Chapman Tripp, Christchurch

#### **REGISTERED OFFICE**

Fourth Floor, Carpark Building Christchurch International Airport Memorial Avenue, PO Box 14-001 Christchurch, New Zealand

Telephone: +64 3 358 5029 Facsimile: +64 3 353 7730 Website: christchurchairport.co.nz

#### **AUDITORS**

Audit New Zealand On behalf of the Auditor-General

#### MATTERS RELATING TO THE ELECTRONIC PRESENTATION OF THE AUDITED FINANCIAL STATEMENTS AND PERFORMANCE INFORMATION

This audit report relates to the financial statements and performance information of Christchurch International Airport Limited (the Airport) for the year ended 30 June 2016 included on the Airport's website. The Board of Directors is responsible for the maintenance and integrity of the Airport's website. We have not been engaged to report on the integrity of the Airport's website. We accept no responsibility for any changes that may have occurred to the financial statements and performance information since they were initially presented on the website.

The audit report refers only to the financial statements and performance information named above. It does not provide an opinion on any other information which may have been hyperlinked to or from these financial statements and performance information. If readers of this report are concerned with the inherent risks arising from electronic data communication they should refer to the published hard copy of the audited financial statements and performance information and related audit report dated 5 September 2016 to confirm the information included in the audited financial statements and performance information presented on this website.

Legislation in New Zealand governing the preparation and dissemination of financial information may differ from legislation in other jurisdictions.



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